

ANNUAL REPORT

for

1951



TOWN
OF
AUGUS

MASSACHUSETTS

LOCAL HISTORY

Ref. 352

Saugus

v.64

ANNUAL REPORT

for the year ending

December 31st 1951



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295 Central St.

Saugus, MA 01906

TOWN OF SAUGUS

MASSACHUSETTS

THE ATHENIAN OATH

WE WILL NEVER BRING DISGRACE
TO THIS OUR CITY, BY ANY ACT
OF DISHONESTY OR COWARDICE,
NOR EVER DESERT OUR SUFFER-
ING COMRADES IN THE RANKS; WE
WILL FIGHT FOR THE IDEALS AND
SACRED THINGS OF THE CITY,
BOTH ALONE AND WITH MANY;
WE WILL REVERE AND OBEY THE
CITY'S LAWS AND DO OUR BEST
TO INCITE A LIKE RESPECT IN
THOSE ABOVE US WHO ARE
PRONE TO ANNUL OR SET THEM
AT NAUGHT; WE WILL STRIVE UN-
CEASINGLY TO QUICKEN THE PUB-
LIC'S SENSE OF CIVIC DUTY, THUS
IN ALL THESE WAYS WE WILL
TRANSMIT THIS CITY NOT ONLY
NOT LESS, BUT GREATER, AND
MORE BEAUTIFUL THAN IT WAS
TRANSMITTED TO US.



In Memoriam

WHEREAS, it has pleased Eternal God, in His infinite mercy, to call unto Himself all that was mortal of John C. Pitman and H. Warren Butler and

WHEREAS, Mr. Pitman, in addition, served as a member and chairman of the Board of Selectmen and a member of the first Planning Board; and Mr. Butler as a member and later chairman of the Planning Board, now, therefore, BE IT RESOLVED, that we, the members of the Representative Town Meeting of the Town of Saugus express our gratitude for the life and devoted service of these outstanding citizens, and order that these Resolutions be spread upon the records of the Town Meeting and copies thereof sent to the respective families of the deceased

Town Officers

SELECTMEN

John J. Bucchiere
David J. Lucey
James P. Sullivan
Alan F. Sawyer
William H. Robinson

SCHOOL COMMITTEE

Alice G. Blood
John L. Silver
George A. McCarrier
James W. Elsmore
William S. Braid

TOWN MEETING MEMBERS

Precinct 1

Edward E. Berrett
Elmer R. Emmett

Welcome W. McCullough
Henry A. Peckham*

Harry F. Wentworth

Precinct 2

Norman A. Bean, Jr.

Arthur Dearing
George N. McKay

Thomas F. Quinlan

Precinct 3

Nels A. Bloom
Vernon W. Evans‡

George W. Pitman
Donald Walker

George O. Walker

Precinct 4

Robert L. Davis
Edward Gibbs, Jr.

Paul A. Haley
Dexter Q. Rich

James R. Williams

Precinct 5

Robert G. Ballard
Richard Downes

George E. Pool, Jr.
Edwin M. Thompson

Chester P. Gibson

Precinct 6

H. Warren Butler*
Harold E. Dodge

Frank Evans, Jr.
Albion R. Rice

Lyman E. Sproul

Precinct 7

Alexander S. Addison
Earle W. Cousens

Albion L. Hogan
Clarence S. Kenerson

John C. Pitman*

Precinct 8

Herman G. Bunker
Arthur E. Gustafson

David W. Hanson
Edwin M. Holmes

Walter Roy

Precinct 9

F. Dudley Bacon
Frank K. Berthold

Charles W. Donovan
Hollis E. Hogle, Jr.

Richard Merrill

Precinct 10

Arthur W. Anderson
John B. DeFronzo
* Deceased.

Anthony Grella
George R. Robinson
‡ Resigned.

Herbert W. Spence

TOWN ELECTIONS

Special Election October 8, 1951

Question: To accept an act changing the method of electing Selectmen and School Committee under Town Manager Form of Government.

Yes 1299

No 548

Blanks 0

Total 1847

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Town Meetings

March 19, 1951

- | | | | |
|------|----|--|----------|
| Art. | 1. | Report of Finance Committee. | ACCEPTED |
| Art. | 2. | To authorize Treasurer to borrow money in anticipation of revenue. | VOTED |
| Art. | 4. | To raise and appropriate \$15,000.00 for laying out and constructing drains and ditches for surface drainage for elementary school on Hurd Avenue. | VOTED |
| Art. | 3. | BUDGET FOR TOWN GOVERNMENT. | |

(See Accountant's Report)

Adjourned Annual Town Meeting — March 26, 1951

- | | | | |
|------|----|--|-------|
| Art. | 5. | To accept Hurd Ave. and appropriate \$10.00 for land taking. | VOTED |
| Art. | 6. | To raise and appropriate \$22,500.00 for grading and macadamizing of Hurd Ave. and the construction of sidewalks and curbings thereon. | VOTED |

Adjourned Annual Town Meeting — April 2, 1951

- | | | | |
|------|-----|---|--------------|
| Art. | 7. | To raise and appropriate sum of \$22,500 for Chapt. 90 Highway construction to be used together with funds from State and County for Central Street and extensions. | VOTED |
| Art. | 8. | To raise and appropriate \$2000.00 for Chapt. 90 maintenance. | VOTED |
| Art. | 9. | To raise and appropriate \$8,975.60 for construction of a surface water drain on Centennial Ave. and Denver St. and to cover cost of land or easements necessary. | VOTED |
| Art. | 10. | To appropriate \$40,000.00 for installing a new heating system and renovating the Ballard School and to meet said appropriation, the sum of \$35,000 to be transferred from Excess and Deficiency account and \$5,000 to be raised in the current tax levy. | VOTED |
| Art. | 11. | | INDEF. POST. |
| Art. | 12. | To appropriate the sum of \$3680 to allow the installing of traffic signal at Ballard St. and Chestnut St. | VOTED |
| Art. | 13. | To raise and appropriate \$3,000 for purchase and installation of new electric light fixtures in school buildings, same to be expended under the direction of the Town Manager. | VOTED |
| Art. | 14. | To raise and appropriate the sum of \$243.00 to indemnify William F. Cahill for motor vehicle property damage liability incurred by him in performing his duty as a police officer. | VOTED |

- Art. 15. LAID ON TABLE
- Art. 16. To provide cost of living increase of \$208.00 to all employees, except town manager and to appropriate \$46,000.00 to cover the same. VOTED
- Art. 17. INDEF. POST.
- Art. 18. To raise and appropriate \$1,000.00 for installing cement sidewalks on Ballard St. VOTED
- Art. 19. That the Town Manager be authorized to execute and deliver a deed conveying lots A-83 and A-84 Plan 2020 to Alvah L. Rich and Thelma R. Rich. VOTED
- Art. 20. To raise and appropriate \$1,000 for X-Ray Mobile Unit T. B. Survey. VOTED
- Art. 21. To raise and appropriate \$3,000 for construction of a surface drain on Lincoln Ave. between Dudley Street and Guild Rd. and from 266 Lincoln Ave. to Emerson School. VOTED
- Art. 22. To rezone lot A-145 and Pt. 146 on Plan 1021 for business purposes. VOTED
- Art. 25. INDEF. POST.
- Adjourned Annual Town Meeting — April 16, 1951**
- Art. 26. LAID ON TABLE
- Art. 24. To amend Zoning By-Laws so that lots A135 on Plan 1021 for business purposes. VOTED
- Art. 23. To rezone for business purposes lot A-36 and A-37 on Plan 1002. VOTED
- Art. 27. INDEF. POST.
- Art. 28. To accept Chapter 820, Acts of 1950 to provide increase in amount of certain pensions. VOTED
- Art. 29. To appropriate \$500.00 for Contributory Retirement account. VOTED
- Art. 30. INDEF. POST.
- Art. 31. INDEF. POST.
- Art. 32. To raise and appropriate the sum of \$1250.00 to refund to Bernard January for pinball operator's license collected illegally. VOTED
- Art. 33. To set aside \$1000.00 and instruct the Manager to make an engineering survey of the entire project. VOTED
- Art. 34. INDEF. POST.
- Art. 35. REFERRED TO PLANNING BOARD
- Art. 36 through 46. REFERRED TO PLANNING BOARD
- Art. 47. To accept Intervale Ave. 252 feet and to authorize Selectmen to acquire land necessary therefor and to appropriate \$10.00 for that purpose. VOTED
- Adjourned Annual Town Meeting — April 23, 1951**
- Art. 48. To rescind action taken under Art. 23 of the Annual Town Meeting Warrant of 1950. VOTED

- | | | |
|----------|--|-------------------|
| Art. 49. | | MOTION LOST |
| Art. 50. | | INDEF. POST. |
| Art. 51. | To accept Chapter 538 of the Acts of 1950. | VOTED |
| Art. 52. | | INDEF. POST. |
| Art. 53. | To adopt Chapter 552 of the Acts of 1948 as amended by Chapter 757 of the Acts of 1950. | VOTED |
| Art. 54. | | LAID ON THE TABLE |
| Art. 55. | To raise and appropriate \$1,000.00 to maintain mosquito control works. | VOTED |
| Art. 56. | To raise and appropriate \$10,000 to purchase dam and water rights at Prankers Pond. | VOTED |
| Art. 57. | | INDEF. POST. |
| Art. 58. | | INDEF. POST. |
| Art. 59. | To authorize the Selectmen to accept for the Town deeds to land owned by Reconstruction Finance Corporation on Wilbur Ave. and Essex St. | VOTED |
| Art. 60. | To authorize the Selectmen to sell at public or private sale land formerly owned by Reconstruction Finance Corp. at Wilbur Ave. and Essex St. | VOTED |
| | Special Town Meeting of Sept. 24, 1951 | |
| Art. 1. | | INDEF. POST. |
| Art. 2. | To appropriate \$5,000 and transfer same from the Salary appropriation of the Building Department to Expense appropriation of the Building Dept. | VOTED |
| Art. 3. | To transfer sum of \$3,000 from salary appropriation of the Building Dept. and \$3,000 from Excess and Deficiency Account to the Tree and Moth Department for the purpose of eradication of Dutch Elm Disease. | VOTED |
| Art. 4. | To transfer from Excess and Deficiency Account to the Fire Department Expense Appropriation \$31,000. for the purchase of a junior aerial ladder truck. | VOTED |
| Art. 5. | | INDEF. POST. |
| Art. 6. | To transfer \$15,000 from unexpended balances of Town appropriations on Dec. 25, 1951 for the purpose of distributing same to all town employees. | VOTED |
| Art. 7. | To authorize the Town Manager to sell, dispose of and/or remove the Mansfield School Building. | VOTED |
| Art. 8. | | INDEF. POST. |

Art. 9. To accept Bennett Ave. and appropriate \$10.00 same to be transferred from Law Dept. Expense Account for land taking thereon. VOTED

Art. 10. To accept Breakheart Road and authorize the Selectmen to take land therefor and to appropriate the sum of \$10.00 by transfer from Law Department Expense Account for that purpose. VOTED

Art. 11. INDEF. POST.

Art. 12. INDEF. POST.

Art. 13. To change the wording in Article 21 of 1950 Town Meeting to strike out the name Patrick J. Cusick, Jr. VOTED

Art. 14. To authorize the Board of Selectmen to grant easements for installation, repair and maintenance of public utility services and facilities in, under and over land owned by the Town. VOTED

Special Town Meeting Dec. 10, 1951

Art. 1. That the Moderator appoint a committee of five, to investigate all angles of the proposed construction of a new High School Building, including present financial status of the Town and its ability to meet such an obligation and to report to the Town Meeting with recommendations and articles. VOTED

Art. 2. INDEF. POST.

Adjourned Special Town Meeting|Dec. 12, 1951

Art. 3. To transfer \$2300 from Salary Account to the General Expense Account within the School Dept. budget. VOTED

Art. 4. To rescind Section 10 of the Town By-Laws. VOTED

Art. 5. INDEF. POST.

Art. 6. NOT VOTED

Art. 7. To raise and appropriate the sum of \$4000.00 for the general improvement of Intervale Ave. and to transfer same from Excess & Deficiency Account. VOTED

Art. 8. To rezone from single residence to general residence property at lot A-505 Plan 3014. VOTED

Art. 9. NOT VOTED

Special Town Meeting of Dec. 12, 1951

Art. 1. INDEF. POST.

Art. 2. INDEF. POST.

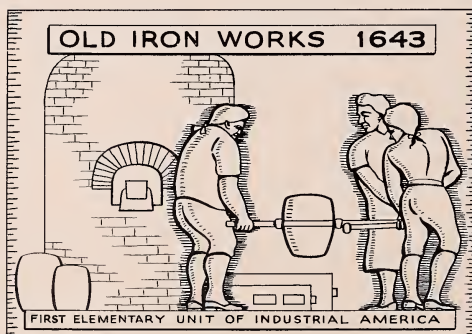
Town Manager

PARTIAL REPORT

This first full year of operation under my administration has been a year of definite accomplishment in every department. With the assistance afforded by a sympathetic and understanding Finance Committee and Town Meeting membership, Saugus has made a realistic approach to its many problems.

Your Town Manager wishes also to acknowledge the assistance given him by sympathetic and understanding members of the Board of Selectmen.

Among the accomplishments for the year 1951 are the construction of the Veterans Memorial School, a building of outstanding characteristics, the renovation of the Ballard School, the construction of approximately 4000 lineal feet of sanitary sewers, the repaving of Lincoln Avenue from Intervale Avenue to Dudley Street, the painting of seven of our public buildings, the installation of three storm drains, the replacement of hundreds of lineal feet of old water lines, the surface treating of every highway in Saugus capable of receiving such treatment, together with the granting of a \$208.00 cost of living increase to every employee of the Town is certainly a record accomplishment for one year in Saugus. Add to this an accelerated playground program, the painting of traffic and parking lines and the acquiring of mechanical sanding equipment, together with new rubbish collecting equipment and you can then envision the progress that has been made.





Early excavations at Saugus' ancient IRON WORKS. Foundation of America's first successful blast furnace at lower left.

Reproduction of Saugus' ancient blast furnace and charging bridge. They are built upon the original sites.



Finance Committee

In accordance with provisions in Chapter 30, Acts of 1947, General Laws of the Commonwealth of Massachusetts, your Finance Committee submits herewith their recommendations for articles appearing in the warrant for the Annual Town Meeting, 1951.

Although the law provides for the Board of Selectmen to forward copies of the Town Manager's tentative budget, together with their recommendations for action to be taken in the best interests of the citizens, to each member of our committee by December 20, 1950, they failed to comply. Late in February the Board of Selectmen sent copies of their recommendations in summary form to the Finance committee, but failed to include copies of the Town Manager's detailed tentative budget, to which they made no reference.

Needless to say, this might well have added delay in holding the Annual Town Meeting, and inconvenience in the operations of the Town Departments, as well as worked as a handicap to your Finance Committee in the performance of its duty.

However, the Town Manager furnished each member with copies of his tentative budget, showing his recommendations for most of the Town Departments on December 20, 1950. Shortly thereafter the remaining budget sheets were received. The School Committee budgets were placed in our hands about the same time. Upon advice of counsel, your Finance Committee set upon the task of carefully studying and analyzing the requirements. Many hours have been spent in the past two months in determining the action we herein recommend.

J. Lowell Goding, Chairman
Frederick F. Flaherty, Secretary

Richard Downes
Norman Driver

*Lyman E. Sproul

Arthur W. Anderson
*Robert G. Ballard

Wayne H. Bookmiller

Bertrand D. Westendarp

* Resigned

Planning Board

Mr. Gordon C. Mallar, Chairman

Mr. Joseph T. Hess

Mr. Henry L. McIntyre

Mr. Harvey B. Poole

Mr. Henry Seaver

The completion of a Master Plan is the major goal of this Board. Without proper planning of our business and industrial growth and development of our residential areas to coincide with this expansion, we would defeat the plan for the physical development of our Town; therefore, the second step toward the Master Plan is to develop our business and industrial areas with new zoning, as necessary, to promote this growth.

We know that our business and industrial development cannot progress without properly located areas set aside for this purpose. With this problem before us, every idea is being investigated to come up with the answer which will increase our financial income. Meetings have been held with the Zoning Board of Appeals, the Chamber of Commerce, and surrounding Cities and Towns contacted to see how they are handling zoning of this type, in order to get a broad view as to what is the proper solution of the problem. We have set up a series of zoning classifications and are making studies for the expansion of our present shopping centers. We are studying to determine an honest solution for zoning on the Turnpike and the location of new neighborhood shopping centers. This is no small problem and one which will require all the cooperation and interest of every citizen and civic organization in the Town to make it possible, but it can and will be done.

This year has seen the completion of a portion of the Master Plan with the erection of the Veterans Memorial School, formerly called the Hurd Avenue School in the Comprehensive School Plant Program, as adopted by the Town Meeting. This structure is not only a beautiful building but one which is functional in every way. Comprising thirteen classrooms, cafeteria, a combination auditorium-gymnasium, health office, teachers' room, and principal's office, this school houses some three hundred seventy-eight pupils and has relieved most of the overcrowded conditions in our present school system. This school marks the first step toward bettering the education of our children.

The second step of the Comprehensive School Plant Program, a new High School, has been reviewed from time to time. Following the appointment of the present Town Manager, Mr. Norman G. Young, he appointed a School Site Committee, of which the Chairman of this Board was a member. This Committee was set up to review the sites for a high school as picked out in the Comprehen-

sive School Plant Program and any other sites which may not have been considered. After due consideration of all locations, it was the unanimous decision of this Committee that the Town Farm property, as originally selected in the Comprehensive School Plant Program, was the location where the High School should be erected, when and if, the appropriation was voted by the Town Meeting.

The year 1951 has seen the completion of the Central Street by-pass, the original location for which was proposed by this Board. This by-pass around the Saugus Iron Works has made the development of the restoration go rapidly forward. Today one can see the actual blast furnace reproduced in stone with the bridge to the furnace partially completed. Another year will probably see the completion of this restoration which will bring a National Shrine to Saugus.

Many streets, as petitioned for acceptance to the Board of Selectmen, were reviewed by the Planning Board, with their plans and profiles, and report sent to the Board of Selectmen before the public hearings. In making these reports, the Board has maintained its policy that these streets should not become the responsibility of the Town unless the work done on them warranted recommendation.

Several petitions to amend the Zoning By-Laws and the Zoning Map were referred to the Planning Board and hearings were held in accordance with the law. The Board maintained its policy with reference to these petitions of not recommending those petitions which constituted spot zoning of business.

During the year the Planning Board reviewed seven applications for sub-division, constituting some ninety lots in all. Four of these applications were approved by the Board. It might be well to note that one of these approvals was given for property located west of the Turnpike, where new zoning laws are now in effect for twelve thousand five hundred square foot lots. It is evident from this that the new law is not a detriment to the development of the area.

In February 1951 Mr. Joseph T. Hess resigned as Chairman of the Board. His services will be sincerely missed due to his integrity and qualifications as a leader. Through his leadership the Planning Board has become an organization which is looked to for advice and policy in planning the future of Saugus.

Gordon C. Mallar was elected Chairman of the Board to fill the vacancy created by Mr. Hess.

In the past year the Board lost the very capable services of Mr. Edward E. Berrett and Mr. Kaler Perkins, who both resigned due to pressure of business. Mr. Berrett, along with his duties as clerk, headed up our Zoning Sub-Committee and was the driving power behind the inauguration of new zoning laws in 1949. Mr.

Perkins, a strong civic-minded worker, was the logical choice to head up the Sub-Committee on schools. Through Mr. Perkins and his committee and their excellent work, working with the Town Planning Engineer, we now have the Comprehensive School Plant Program, which will be our guide for the next twenty-five years. We owe these two men a great deal of thanks for their interest and cooperation. Their services will be greatly missed.

We welcomed to the Planning Board the appointment by the Town Manager of Mr. Harvey B. Poole, who will fill the vacancy made by the resignation of Mr. Berrett. Mr. Poole has long been interested in civic affairs of the Town and will be a very valuable asset in planning better things for Saugus.

The Planning Board has a very clear picture of what it must do to complete all phases of the Master Plan. We have made good progress in the right direction, but we must move slowly and take first things first. We will need professional advice and assistance to be sure our decisions are the right ones, but all the professional advice and assistance in the world will be wasted without the continued interest and cooperation of you — our fellow citizens.

Respectfully submitted,

PLANNING BOARD

Gordon C. Mallar, Chairman

Board of Appeals

Jan. 4, 1951

Honorable Board of Selectmen,
Town Hall,
Saugus, Massachusetts
Gentlemen:

We submit, herewith, the annual report of the Board of Zoning Appeals for the year 1951:

During the year the Board of Appeals took jurisdiction over 26 petitions for variances from the Zoning and Building By-Laws, in accordance with the provisions of Chapter 40 of the General Laws, as amended.

Public hearings were held in each instance, and the cases were disposed of as follows:

Granted	13
Granted (with conditions)	3
Denied	6
Given Leave to Withdraw	2
Pending at the close of the year	2

Total 26

In the adjudication of these petitions, the Board of Appeals held no less than 50 meetings during the year, as it is the unfailing policy of the Board to view all property prior to reaching a decision.

In all instances, as required by the statute, the decisions of the Board were unanimous.

The year 1951 was unique in that one petition before the Board was appealed to the Superior Court sitting in equity. The plea of the petitioner was denied by the court and the action of the Board
Special Assessments 3,164.79

This is the third court appeal from an action of the Board of Appeals of Saugus in the 23-year span of the Zoning By-Law, and in each instance the decision of the Board has been fully sustained by the courts.

The Board of Appeals wishes to thank your honorable body for its complete co-operation of the past year, and to thank the Acting Superintendent of Buildings, Fred A. Phillips, for his close co-operation.

Peter A. Rossetti, Chairman
Joseph G. Fisher
Paul A. Haley, Clerk
Board of Appeals,
Town of Saugus

George W. Pitman
Peter A. Smith
Walter E. Hogan
Associate Members

Board of Assessors

1951 Recapitulation

Town Appropriations	\$1,459,458.28
Appropriations taken from Available Funds	80,055.79
Overlay Deficits	6,616.41
State Audit of Municipal Accounts	2,163.40
State Examination of Retirement System	60.60
Mosquito Control	1,000.00
Smoke Inspection Service	275.70
Metropolitan Assessments	27,101.00
County Tax	51,310.62
Tuberculosis Hospital Assessment	14,254.27
Overlay	31,206.69
Gross Amount To Be Raised	<hr/> \$1,673,502.76

Estimated Receipts and Available Funds

Income Tax	130,412.02
Corporation Taxes	42,351.15
Old Age Tax (Meals)	1,982.50
Motor Vehicle and Trailer Excise	82,942.67
Licenses	22,459.30
Fines	2,214.70
Special Assessments	3,164.79
General Government	6,531.31
Protection of Persons and Property	1,871.07
Health and Sanitation	10,628.07
Charities (other than federal grants for aid to dependent children)	8,535.00
Old Age Assistance (other than federal grants)	84,127.10
Veterans' Benefits	5,004.63
Schools	7,600.73
Libraries	694.76
Insurance	316.06
Public Service Enterprises (such as Water Dept. etc.)	72,080.69
Cemeteries (other than trust funds and sale of lots)	10,678.90
Interest: On Taxes and Assessments	4,736.42
Old Age Meals Acts 1950 Ch. 380	1,734.69
Lynn Watershed Tax	756.45
Tax Title Redemption	24,057.04
Premium and Accrued Interest on Bonds	7,496.56
County Tax	4,851.41
County T. B. Hospital	2,995.33
Smoke Inspection Service	10.78
Amounts to be taken from Available Funds	80,055.79
Total Estimated Receipts and Available Funds	620,289.92
Net Amount to be Raised by Taxation on Polls and Property	1,053,212.84
Number of Polls — 5200	9,788.00
Valuation: Personal Property	1,666,913.00
Tax on Personal Property	83,012.27
Valuation: Real Estate	19,285,370.00
Tax on Real Estate	960,411.43
Fraction	1.14
Tax Rate — \$49.80	
Total Taxes Levied on Polls and Property	1,053,212.84
Table of Aggregates	
Personal Property Only	359
Real Estate Only	8905
On Both Personal and Real Estate	196
Number of Persons Assessed	9160
Number of Polls Assessed	1894

Value of Assessed Personal Estate

Stock in Trade	93,155.00
Machinery	21,390.00
Live Stock	24,364.00
All Other Tangible Personal Property	1,528,004.00
Total Value	1,666,913.00

Value of Assessed Real Estate

Land Exclusive of Buildings	3,625,040.00
Buildings Exclusive of Land	15,660,330.00
Total Value	19,285,370.00
Total Valuation of Assessed Estate	20,952,283.00

Taxes For State, County and City or Town Purposes Including Overlay

On Personal Estate	83,012.27
On Real Estate	960,411.43
On Polls	9,788.00
Total Taxes Assessed	1,053,212.84

Number of Live Stock Assessed

Horses	32
Cows	29
Swine	653
Fowl	3379
Number of acres of Land Assessed	4840
Number of Dwelling Houses Assessed	4251

Motor Vehicle and Trailer Excise

Number of Vehicles	7200
Value of Vehicles	2,900,310.00
Excise Tax	107,286.83

Arthur E. Gustafson
F. Dudley Bacon
Delmont E. Goding

Library

Another year of library service has come to a close and the Board of Library Trustees herewith submits an annual report of the department's accomplishments and activities. Again there have been personnel changes. The Board accepted with regret the resignation of Mrs. Phyllis H. Brown, acting assistant librarian, effective September 15, 1951. The vacancy was filled by the appointment of Mrs. Gladys H. Warren. Mrs. Warren brings to the staff good college background supplemented by first-hand contact with High School students. Such connections are invaluable in work with boys and girls in a library. Margaret D. Adams has been assigned to fill the vacancy at East Saugus caused by Mrs. Warren's promotion to the staff.

Several special features have been carried out during the year which have been aids in the field of public relations. Miss Blackmer, Mrs. Brown and Mrs. Warren have given book talks and story hours for schools and local organizations. Mrs. Brown supervised a summer reading program — a Secret Book Club — with prizes and a party to wind up the project. A new first-year Great Books Discussion Group was organized under the direction of Mr. Earl Hills and Mr. James Toothaker. At the suggestion of the librarian a course in the political and economic history of the United States from 1870-1920 was set up. Mr. Richard Hildreth, a Saugus resident and teacher of United States History in the Melrose High School, was the instructor. Although there were only fifteen people enrolled the course proved very profitable and was enjoyed by those participating. It is hoped that this beginning may lead to further use of the library as an Adult Education Center for the town. The librarian and staff had a part in the CARE-UNESCO BOOK FAIR sponsored by the Lynn Public Library. It was a privilege to have a connection with such a successful and worthwhile project. The staff has attended meetings of the North Shore Library Club. This professional group meets quarterly for lectures and round table discussions of current library problems.

The Saugus Public Library celebrated the 100th anniversary of the establishment of free public libraries in Massachusetts by endorsing Public Library Week, May 21-26. There were special exhibits in the Main Library arranged by local clubs. Story hours were conducted for boys and girls; a morning book talk was arranged by the librarian and the highlight of the week was an Open House — the first of its kind — at the Main Library. Mrs. Lillian D. George, a member of the Board of Trustees, gave her talk on Madonnas of Many Lands and the evening closed with a social hour. Again we hope this may be the beginning of an annual custom which will extend our hospitality to more and more townspeople.

Several teachers from Saugus schools have brought groups to the library for instruction in the use and set-up of the library. The librarian has conducted classes at High School — instructing the boys and girls in the use of the Readers' Guide to Periodical Literature and other reference books. The revision of the library deposit in the High School library has been continued. The increase in circulation of books at the High School shows an appreciation of this change in the book stock. The circulation figures for the last three years show a steady increase which is gratifying: 1949 — 2699; 1950 — 4375; 1951 — 5277.

The brightest spot in our library year was the installation of fluorescent lights throughout the building at the Main Library at Saugus Center. A special appropriation, spent under the direction

of the Town Manager, made this new lighting possible. The public, the library staff and the Board of Trustees are very grateful for this improvement.

The Board of Trustees expresses thanks for the gifts of books, pictures, flowers and all other expressions of good will received throughout the year.

American Library Association Form of Statistics

Annual Report for the year ending December 31, 1951

Name of library	Saugus Free Public Library
Town	Saugus, Massachusetts
Librarian	Huldah Blackmer
Date of founding	1887
Population served (1950 census)	17,329
Library appropriation per capita	\$.88
Total number of agencies	7

Consisting of:

Main Library	Lynnhurst Branch
Cliftdale Branch	High School
East Saugus Branch	North Saugus Branch

Oaklandvale Branch

Hours open for lending and reference (per week):

Main Library	37½
Cliftdale Branch	21
East Saugus Branch	13½
Lynnhurst Branch	3
North Saugus Branch	4
Oaklandvale Branch (for juveniles only)	2
High School (hours per school year)	828

Book stock:

Volumes at beginning of year	27,997
Volumes added	1,930
Volumes withdrawn	537
Total	29,390

Circulation record:

Main Library	37,273
Cliftdale Branch	21,259
East Saugus Branch	7,374
Lynnhurst Branch	2,558
North Saugus Branch	3,176
Oaklandvale Branch	2,901
High School	5,277

Total	79,818
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Registration record:

Active Borrowers		New or Re-registered borrowers
Main Library	3,094	687
Cliftondale Branch	1,639	447
East Saugus Branch	656	181
Lynnhurst Branch	126	33
North Saugus Branch	181	32
Oaklandvale Branch	126	40
Totals		1,420

Staff:

Huldah Blackmer, librarian

Phyllis H. Brown, Acting First Assistant (until Sept. 15, 1951)

Gladys H. Warren, Acting First Assistant

Frances Sperry, Branch librarian — Cliftondale and Lynnhurst

Maude Moses, Branch librarian — North Saugus

Margaret D. Adams, Nettie Sargent, assistants — East Saugus

Elizabeth Platt, assistant — Oaklandvale

Hour workers:

Ruth Hollett

Anita Mitton

Ethel B. Mears

Robert Quirk

Robert Forward

Janice Lassell

Board of Library Trustees:

Harold J. Adlington

Lillian D. George

Kaler A. Perkins

Catherine Reynolds

Ernest L. Shapiro

William Irby, chairman

Board of Health

Mr. Norman G. Young
Town Manager
Saugus, Mass.

Dear Sir:

It is the duty and the privilege of the Board of Health to submit its Annual report for the year ending December 31, 1951. The duties of the department of health are varied and numerous.

We are, indeed, fortunate in having two well trained employees, with years of experience and an interest in their work.

The Dental Clinic plays an important part in the health of our children. During the school year two clinics were held each week and a total of 605 visits were made for filling, extractions and cleaning.

For lack of space it is impossible to give a detailed report of all activities.

At present there are eight persons in the various sanatoria — Essex, North Reading and Lakeville. 237 Contacts of Tuberculosis were X-rayed at Essex Sanatorium and the Lynn Health Department. Total number patch tested for tuberculosis in grade schools, private school and kindergartens was 324.

Total number inoculated against Diphtheria 102. 981 visits were made on Tuberculosis patients and contacts, premature babies, investigation of settlements, collection of specimens for diagnosis, inspection of infant boarding homes, convalescent homes, rhumatic and orthopedic clinics and poliomyelitis.

Under public health laws enacted recently, prematurely born infants weighing $5\frac{1}{2}$ pounds or less became the responsibility of the Board of Health. There were seven within this group from the Town this past year.

328 permits were issued for the sale of ice cream, oleomargerine, transportation of garbage, burial and clam shucking houses.

191 licenses were granted for the sale of milk and cream, from stores and vehicles, collection of butchers waste, pasteurization, manufacture of carbonated beverages, methyl alcohol, drain layers and miscellaneous licenses.

402 plumbing permits were granted with 952 plumbing inspections. 201 animal permits and 208 cabin permits were granted. 242 samples of milk and cream were taken for analysis. 166 dogs were placed in quarantine following complaints of dog bite. 94 locations for septic tanks and disposal fields were inspected and approved, also 116 new cesspools and 28 blind drains were located and approved. Locations for 9 new wells were approved and water analysis made. Also water analysis was made on 14 old wells. 3 wells were condemned as unfit for drinking purposes. 23 dye tests were made on sewage disposal systems.

Complaints received at the Board of Health office are numerous and varied. Many of these complaints require personal investigation.

Stores, restaurants, bakeries, fountains and bars are inspected and swab tests are taken for laboratory tests, for bacteria.

The Saugus Community X-Ray Survey sponsored by the Mass. Dept. of Public Health, Essex County Health Association and the Saugus Board of Health was very successful. A total of 4876 persons were X-Rayed. 43 showed evidence of pulmonary tuberculosis, of these, 6 were previously unknown active cases. 1 new case was well advanced and has been admitted to Essex Sanatorium. 22 non-tubular pulmonary diseases and 38 cardiovascular diseases were discovered. All these findings are being followed up by our department.

Sewer construction is urgently needed on Oak Hill Road and Briggs Court to care for overflowing cesspools and the present high school should be connected with the sewer in 1952.

The efficiency of the department has been very much diminished by the loss of a clerk. Many of the things necessary for ordinary office procedure have to be neglected. It is our sincere hope that in the near future we have the services of a full time clerk.

Respectfully submitted,

Leroy A. Furbush

Peter L. Grady

Arthur W. Price

Public Welfare

To the Citizens of the Town of Saugus.

The Board of Public Welfare submits its annual report for the year ending December 31, 1951 covering three categories of aid:

General Relief

Expended in 1951	\$22,021.97
Accounts Receivable:	
From Commonwealth of Mass.	\$1,589.21
From Cities and Towns	1,097.82
From Individuals	143.65
	2,830.68

Net cost to the town for 1951 \$19,191.29

During the year there were 23 applications for General Relief, 19 of which were aided, 2 rejected and 2 withdrawn. The average number of cases aided on General Relief each month in Saugus was 23. There were 47 cases aided out of town with Saugus settlements.

Aid To Dependent Children

Aid to Dependent Children — AID

Expended in 1951 \$29,573.05

Accounts Receivable:

From U. S. Grants \$13,234.84

From Commonwealth of Mass. 9,675.16

22,910.00

Net cost to the town for 1951 \$ 6,663.05

Aid to Dependent Children — ADMINISTRATION

Expended in 1951 \$ 714.50

Accounts Receivable:

From U. S. Grants \$ 480.25

480.25

Net cost to the Town for 1951 \$ 234.25

During the year 1951 there were 18 applications for Aid to Dependent Children, 2 of which were rejected and 16 aided.

There was an average of 25 cases aided in Saugus during the year 1951 amounting to \$29,239.90 or \$97.46 per case per month. The following is a breakdown of the \$97.46 case.

A case with 2 dependent children and an eligible parent \$97.46

Federal share $\frac{1}{2}$ of \$72. plus \$3. for each eligible recipient 45.00

State's share $\frac{1}{3}$ rd of the total amount of aid 32.48

Local share 19.98

Old Age Assistance

Old Age Assistance — AID

Expended in 1951 \$214,020.65

Accounts Receivable:

From U. S. Grants \$107,357.41

From Commonwealth of Mass. 80,617.48

From Cities and Towns 4,448.95

From State Meal Tax 3,635.55

Recoveries 76.43

196,135.82

Net cost to the Town for 1951 17,884.83

Old Age Assistance — ADMINISTRATION

Expended in 1951 \$ 6,414.18

Accounts Receivable:

From U. S. Grants \$ 2,709.86

2,709.86

Net cost to the Town for 1951 \$ 3,704.32

During the year 1951 there were 59 applications for Old Age Assistance, 9 were rejected, 2 were withdrawn, and 48 received aid. There were 34 deaths and 11 transfers. There were 283 active cases during the month of December 1951.

During the year 1951 there was an average of 292 cases aided at a cost of \$204,197.24 or \$58.27 per case per month. The following is a break-down of the \$58.27 case.

	av. case \$58.27
Federal share 1/2 up to \$50. plus \$5. per month	30.00
	<hr/>
	\$28.27
State's share 2/3rds of the remainder	18.85
Local share 1/3rd of the remainder	9.42

Effective Oct. 1, 1951 the State Standard Budget was adjusted and all budgets were refigured and increased accordingly.

Total receipts and expenditures on all categories of relief as follows:

	Receipts	Expenditures
General Relief	\$ 2,830.68	\$ 22,021.97
Aid to Dependent Children — Aid	22,910.00	29,573.05
Aid to Dependent		
Children — Admin.	480.25	714.50
Old Age Assistance — Aid	196,135.82	214,020.65
Old Age Assistance — Admin.	2,709.86	6,414.18
	<hr/>	<hr/>
	225,066.61	272,744.35
		225,066.61
Net cost to the Town		\$ 47,677.74

During the past year this department has operated under very trying conditions. The position of Agent has never been filled due ination is scheduled for March 1, 1952, but it will be four to five to postponements of examination, twice, by Civil Service. An exam-months before an Agent can be appointed as it takes this long for Civil Service to process the examinations.

We have been assisted on a part-time basis by Mr. Francis E. Wallace, Agent in the Town of Wakefield, but the best he could do was to make the required number of visits which is mandatory.

The office routine has suffered as we are so definitely understaffed. The State Department of Public Welfare in a personnel survey made Sept. 1948 recommended for a total case load, at that time — 259, an office force consisting of the following — under the directorship of the Board of Public Welfare — 1 Agent, 2 Social Workers, 2 Stenographers and 3 Clerks.

Our present case load is 331, an increase of 72 cases from the time of the survey. We feel that the recommendation of the State

Department need not be followed in full but do most definitely feel that the personnel should consist of the following: 1 Agent, 1 Social Worker, 1 Principal Clerk and 2 Junior Clerks.

Respectfully submitted,

Ernest M. Hatch, Chairman

Harry F. Wentworth, Secretary

Priscilla Flockton, M.D.

Superintendent of Buildings

Mr. Norman G. Young
Town Manager
Saugus, Massachusetts

Dear Sir:

Following is the report of the Superintendent of Buildings for the year ending Dec. 31, 1951.

Type	Number	Valuation
Dwellings	91	\$ 953,800
Repairs and alterations	203	107,903
Garages	35	25,100
Hen Coop	1	400
Sheds	9	6,775
Gasoline Station	1	7,000
Sign	1	1,500
Excavate	2	
School Repairs	1	25,000
Demolish	16	
Insulate	4	2,300
Projecting Signs	27	
	<hr/> 391	<hr/> \$ 1,129,778

The sum of \$1140 was turned over to the Town Treasurer. This money was received for permits issued during the year.

During the year of 1951, a very gratifying amount of improvement was accomplished in many of our schools, library and other public buildings.

At this time, it gives me much pleasure to express my thanks to all departments of the Town who so willingly gave me their cooperation.

Respectfully,

FRED A. PHILLIPS

Acting Building Inspector

Veterans' Benefits

February 11, 1952

Mr. Norman G. Young, Town Manager
Town Hall
Saugus, Massachusetts
Dear Sir:—

The year 1951 did not receive the requests for help in this department as in previous years due largely to steady industrial conditions. There were, however, the average requests for medical aid and treatment and in a few cases this feature exceeded previous years.

The case load handled was 41 cases in which 88 persons were benefited. This is broken down by 1 Civil War widow, 1 Spanish War veteran, 1 Phillipine Insurrection widow, 14 World War 1 and 23 World War II cases, duly processed and approved by the Commissioner in the State Department.

The Town received reimbursements totalling \$7,366.48 from the Commonwealth and the unexpended balance at the end of the year was \$499.83.

It is the wish of the writer to extend to all departments his thanks for their aid and cooperation in carrying on the work of the department.

Respectfully,

N. V. Barlett, Agent

Police Department

Norman G. Young, Town Manager,
Town Hall,
Saugus, Mass.
Dear Sir:

I hereby tender to you the annual report of the Police Department, together with its doings, for the year ending December 31, 1951.

The roster of the department is as follows:

Chief

Roland E. Mansfield

Captain

Vacant

Sergeants

Fred Forni

James F. Maher

Charles N. Wormstead 3rd

Patrolmen

William F. Cahill
Edgar T. McKenney
Walter J. Elsmore
Ralph E. Pace
Ernest A. Dunham
Rosario A. Bucchiere
Joseph A. Taatjes

William D. McNulty
Edward J. Koschei
Joseph P. A. Collette
Carl G. W. Pearson
Edward F. Newbury
John J. McLaughlin

Reserve Officers

Anthony J. McNeil

George F. Riley

Three vacancies

The daily reports of the members of the department show that during the year the following reports and complaints were entered: Assault, 28; women and girls accosted, 13; larceny, 150; breaks, 70; articles lost, 81; articles found, 94; windows broken, 180; other property damaged, 99; autos stolen, 15; stolen autos recovered, 20; drunken persons, 48; disturbances, 141; domestic trouble, 56; prowlers and peepers, 39; missiles thrown, 17; dogs lost, 112; dogs found, 152; dogs barking, 39; persons bitten by dogs, 78; birds or animals killed by dogs, 64; animals killed, 69; persons missing, 94; persons found, 93; holes in sidewalks or streets, 28; notified or investigated for other authorities, 214; windows and doors found open, 449; lights found burning, 90; conveyed to hospitals, 223; conveyed from hospitals, 40; fires discovered or responded to, 66; all others, 526. Grand total 4231, an increase of 593 over the year 1950. 843 investigations were made during the year.

In 1951 916 arrests were made of which 40 were females and 23 were juveniles. The arrests were for the following offenses: Drunkenness, 223; motor vehicle violations, 553; harbor laws, 1; adultery, 2; lewdness, 4; rape, 6; indecent exposure, 1; accosting opposite sex, 3; obscene language, 2; unnatural act, 1; robbery while armed, 5; carrying firearms without license, 11; possessing burglarious tools, 6; breaking and entering, night time, 4; larceny, 19; malicious destruction of property, 4; concealing mortgaged property, 2; malicious mischief, 2; manslaughter, 1; assault and battery, 6; cruelty to animals, 2; breach of peace, 4; railer and brawler, 1; trespass, 2; vagrancy, 1; tuancy, 3; runaway, 1; stubborn child, 2; vio. fish and game laws, 4; vio. health laws, 12; vio. conditions of probation, 4; non-support, 2; keeping unlicensed dog, 2; absent without leave, 5; unlawful possession of alcoholic beverages, 1; unlawful possession of government property, 6; open and gross lewdness, 2; setting up lottery, 2; accepting bets, 1; maintaining rooms for betting, 1.

During the past year there were two members of the department retired on pension, Captain Henry P. Wheaton and Patrolman William MacDougall, both veteran police officers. In neither case has the position been filled. This should be done as soon as possible

in order to maintain that degree of efficiency which existed previously.

In 1951 several forward steps were taken. The teletypewriter was re-installed. This machine is a very necessary adjunct to any police department as it disseminates information needed to keep abreast of criminal activities in other communities. Sirens and blue caution lights are now equipment on all rolling stock in the department. The value of these accessories need not be commented upon. The addition of three sergeants is a need that has at last become a reality. With their aid your department, must of necessity, become more efficient. Another valuable addition was the modern three-way radio system, which replaced the out-moded, unsatisfactory set which preceded it. Crosswalks, parking stalls and curbings were painted which assisted us greatly and I feel certain that with the installation of parking signs this spring, our parking problems will be lessened to a great degree.

Once again I wish to call to your attention the serious lack of man power in this department. This handicaps us very much in the carrying out of our duties and throws much extra work on the present personnel. Even a few more officers added to our roster would provide us the opportunity to more nearly offer the protection and service to which we feel the inhabitants of Saugus are justly entitled. This shortage is a very serious matter and should be given consideration, as it has been only through good fortune that we have been able to carry on as satisfactorily as we have.

In closing I would like to take this opportunity to thank all persons who have assisted us in the past. This includes Mr. Charles DeFronzo, Superintendent of Public Works, whose department has rendered very valuable service; Mr. Mark Randall, Town Electrician, who has at all times stood ready to assist; the Town Engineering Department which has never refused to cooperate; C. Carroll Cunningham, Justice of the local court, for his fine attitude; and especially all members of the police department for their extreme willingness and loyalty, without which much accomplished last year would have been impossible.

To you, Mr. Manager, my sincere thanks for your courtesy and kindly relations throughout the year.

Respectfully submitted,

ROLAND E. MANSFIELD,

Chief of Police

Fire Department

To the Honorable Manager, Board of Selectmen and the Citizens of the Town of Saugus.

I hereby submit the annual report on the personnel, condition and activities of the Fire Department for the year ending December 31, 1951.

ROSTER

Chief

George B. Drew

Captain

Joseph L. Maguire

Lieutenants

Albert F. Jervis

Norman T. Hull

Permanent Firemen

Harold Atkinson

Alfred Bird

Warren Newhall

George Parrott

Leo Cahill

Guy Collins

Frank Beckford

Robert Jacobs

Robert Champoux

Charles Ryder

John LaViska

Leslie Hitchings

Walter Wetmore

George Berrett

Joseph Champoux

George Howard

Thomas Nolan

Call Firemen

Lewis Gray

Arthur Gustafson

Randolph Popp

Joseph Vatcher

During the year 1951 the Fire Department responded to 465 alarms and calls for fire and other emergencies. There were 40 Box Alarms and 423 telephone calls. Aid was dispatched out of town twice.

The Department used 4,750 feet of 2½" hose, 6,400 feet of 1½" hose, 45,050 feet of ¾" hose, 16 CO₂ Extinguishers, 273 feet of ladders and 48 tanks of Oxygen and other First Aid Equipment.

During the year, Engine No. 1 (Seagraves), the Portable Buffalo Trailer Pump, and the Lighting Trailer and Equipment were given to Civilian Defense.

Engine No. 2 is in good condition but now 22 years old. Engine No. 3 is in fine condition, but needs painting badly. Engine No. 4 is in pretty good condition mechanically, but should have a new body, this piece of apparatus answers every call, and does an unusual lot of work.

During the year Ladder No. 1 met with a very unfortunate accident after which it was scrapped. Special Town Meeting voted to purchase a New Ladder. Delivery of the New Junior Aerial Mack is expected about July 1, 1952.

It should be noted that the Department has a very large area to protect, approximately 11½ square miles, with a minimum number of men to extinguish fires and man the apparatus. I recommend that a program be adopted whereby additional men shall be added to the department, thus enabling the apparatus to be manned by a more sufficient number of men.

I recommend a program for the installation of new hydrants and fire alarm signal boxes, as there are several places in the town where hydrants and fire alarm boxes are a great distance apart.

In conclusion, I wish to thank the Honorable Manager, Board of Selectmen, Superintendent of Public Works, the Chief of Police, all town officials, and the citizens of Saugus who by their cooperation have aided this department in maintaining a high degree of efficiency.

GEORGE B. DREW,
Chief of the Fire Department
December 31, 1951

Sealer's Report

Town Manager
Town Hall
Saugus, Mass.
Dear Sir:

I submit the following report for the year ending December 31, 1951.

Scales	Sealed	Condemned
Platform over 10,000	1	
Platform 100 to 5000	9	
Scales under 100 lbs.	85	
Avoirdupois weights	4	
Gasoline Meters	85	
Oil and Grease Meters	5	
Vehicle Tank Meters	24	
Total	213	
Inspections Made		
Paper or fiber cartons		153
Pedlers' licenses		6
Bread markings		298
Food packages		126
	Total	583

Trial Weighings of Commodities

	Tested	Correct	Under	Over
Bread	298	236	35	27
Butter	236	203	28	5
Coal (In Transit)	6	5		1
Dry Commodities	275	225	39	11
Flour	148	109	14	25
Fruit and Vegetables	42	36	4	2
Lard	47	41	3	3
Meat and Provisions	84	78	4	2
Potatoes	176	168	4	4
Totals	1312	1101	131	80

Retests Made After Sealing

Gasoline meter systems	12
Scales (all types)	30
Total	42

Respectfully submitted,
ALFRED H. WOODWARD,
 Sealer of Weighs and Measures

Tree and Moth Department

Mr. Norman G. Young
 Town Manager
 Saugus, Massachusetts
 Dear Sirs:

I hereby submit to you the following accomplishments and activities of the Tree & Moth Department for the year 1951.

Dutch Elm Disease

During the past few years our town like many others in the State have been plagued with the dreaded Dutch Elm Disease. All town trees were inspected and samples of those suspected of having this disease were sent to the State Laboratory at Amherst, Mass. Of the 158 samples sent, 52 were returned as positive.

During the year our department removed a total of 100 Town owned trees, which includes topping, cutting, trimming and removal of stumps. Thirty of these stumps were removed by contract, including the famous Roby Elm. As there is no known cure for this disease at present, it will be necessary to continue the above analysis program.

A total amount of 36,900 gallons of D.D.T. spray was used during the year 1951.

Gypsy Moth

In the company of Mr. John E. O'Doherty, State Supervisor of pest control, our woodlands were inspected in regard to our Gypsy Moth problem. Our findings were a few scattered egg clusters. The general picture regarding Gypsy Moth is good, but constant vigil is necessary to keep this pest under control.

Tree Planting

Under our tree planting program, 40 maple trees were planted on various streets. Many requests have been made for these trees and it is my desire that at least 100 small maples be allotted to my department in 1952.

New Equipment

The Tree Department received a new 50 gallon Mist Sprayer that is capable of reaching the top of any tree in town. This will prove most valuable to my department.

Miscellaneous

Many patches of poison ivy were destroyed as complaints reached us. Roadside brush and obstructions have been removed at the request of the P.W.D. Many requests were made by various departments for assistance, my department will willingly continue this aid whenever possible.

I wish to thank you for the splendid co-operation accorded me during the year.

REPORT OF ELM TREE CONTROL

The following is a report of the work completed on the Elm Trees for the year, up to and including September 14, 1951.

Out of 102 Elm Trees that were either dead or are dying, 47 have been removed. There are 55 still standing that have to be topped and have the trunks and stumps removed.

A total of 130 samples have been taken and sent to the Shade Tree Laboratories at Amherst, Massachusetts to be tested for DUTCH ELM DISEASE. Of this number 37 were declared to have contacted said disease. There are at this time 23 trees standing that are declared diseased and must be removed as soon as possible. There is as yet 17 samples pending at Amherst. The Tree Department has removed 47 Elm Trees of which 14 had died from Dutch Elm Disease. The remainder of this number had died from numerous other causes.

A total number of 2230 man hours have been required to remove, take samples to be tested, spray, and other types of work in the care of the Elm Trees in this town.

Respectfully submitted,

JOSEPH VATCHER,

Tree Warden, Town of Saugus

Public Works Department

January 2, 1952

Norman G. Young, Town Manager
Town Hall
Saugus, Massachusetts
Dear Sir:

The following is the annual report of the Public Works Department for the year 1951.

Water

The total water income was \$77,451.80. This amount includes \$72,211.24 from our monthly and semi-annual commitments. Other income in the amount of \$5,240.56 is from sale of pipe, broken hydrants, refunds, meter tests, use of hydrants and insurance.

During the year 1951 the water department had ten (10) water main breaks. These breaks, in most instances, occurred in the old cement mains. I feel compelled to again submit my annual recommendation that the Town appropriate the sum of \$375,000.00 under a bond issue for the purpose of replacing 42,935 feet of old cement mains with the following amounts of class I cast iron pipe: 15,353 feet of 12" — 13,553 feet of 10" — 4,836 feet of 8" and 9,193 feet of 6" pipe.

Meters

The meter division has installed 124 new meters, of this amount 19 were replacements for old obsolete meters. A total of 292 not working meters have been taken out of homes, repaired and replaced. Our meter department records show that the Town is 87% metered. It is our endeavor to complete our program of metering to 100% efficiency during the year 1952.

Services

The water service division has installed 101 complete new services, 55 service renewals, 87 service repairs plus the daily routine of meter leaks, turn ons, turn offs, thawing, curb box repairs, blow outs and service measurements.

Water Mains

The water main division has installed 3,061 feet of 6 inch pipe, 475 feet of 8 inch pipe and 355 feet of 10 inch cement lined class 150 cast iron pipe, a total of 3,891 lineal feet of new water extension.

New Hydrants and Replacements

Five new hydrants were installed, three on Forest Street, one on Dreeme Street and one on Walnut Street.

Four old hydrants were replaced, one at the corner of Lincoln Avenue and Ballard Street, one on Broadway, one on Wamesit Avenue and one on Talbot Street.

Ashes and Rubbish

Under normal conditions our present ash and rubbish department, consisting of two mechanical loaders and six men, can adequately complete the rubbish collection in the Town as it now exists. If we are to embark on a program of collection so that every home is serviced for rubbish collection then it would become necessary to purchase at least one more mechanical loader and add three additional men. However it must be remembered that three men already have been taken from our limited highway department and have not been replaced.

I recommend that a request be made to the State Water Ways Division for the purpose of straightening the river in the rear of the Public Works building. This area would be ideal for dumping purposes, enlarge our present yard and provide a shorter haul for dumping. This could be a large saving in time and money to this department.

Sewer

A very bad sewerage condition was partially remedied in the Riverside Park area. \$2,800.00 was set aside for this work. By utilizing our own equipment and careful planning, with few men, the department made this installation of 280 feet of 8 and 10 inch transit sewer pipe at a cost of \$1,600.00. This saving made it possible for us to purchase and replace many worn out parts at our sewer pumping station.

I feel compelled to pay tribute to Mr. Byron Day for his constant watchfulness of our pumping station. Mr. Day has personally made several parts for this valuable machinery, saving time and money.

At the present time a Comminutor is being installed at the insistence of the State Department of Health. When this is completed, in 1952, much more repair work must be done.

Twenty sewer services were installed in 1951 bringing the total number of sewer services to 445.

Realizing the many financial demands that will be made to carry on our local government, I wish to bring to your attention the ever increasing need to relieve our sewerage problem, especially in the East Saugus section of the Town. Some long-range plan should be made for sewer installation and carried out.

Highway

During the year 1951 streets were resurfaced with approximately 200,000 square yards of asphalt and pea stone. This is by far the largest resurfacing program ever undertaken in this Town. This treatment is not considered as permanent, but to protect our existing roads. This work was by contract, with the highway department preparing the roads for resurfacing. We hope to complete this program in 1952 and start the rebuilding of some streets that have needed this rebuilding for years.

By this extensive program of resurfacing that we have undertaken during 1950 and 1951 our costs in patching have dropped to a minimum. Under this program, at a minimum cost, Lincoln Avenue was done from Central Street to Washington Square.

Hurd Avenue has been surfaced with bituminous concrete and bituminous concrete sidewalks and curbings will be completed in 1952.

The new Central Street by-pass adjoining the Old Iron Works restoration project has been completed with a bituminous concrete surface, cement sidewalks and granite curbs. This work was paid for by the First Iron Works Association, Inc.

Under the direction of the Manager and Chief of Police a very extensive street marking program was completed in 1951. We have now established rotary traffic at the monument in Saugus Center. It is my recommendation that this area be shortened and made circular to alleviate the existing sharp turns.

Approximately 300 street signs were painted, lettered and erected by the department. This project will continue until all streets have new signs.

Under the Betterment Act 455 feet of concrete sidewalks were installed on Ballard Street in 1951.

During the year 1952 we received three pieces of valuable equipment including two mechanically operated sanders mounted on our two Army trucks, plus one jeep equipped with plow. These jeep units are essential equipment, being used in the many isolated hill sections which we are compelled to plow during snow storms.

It is my recommendation that we replace three of our present $\frac{1}{2}$ ton pick-ups, while a fair trade-in value is available, and purchase three new jeeps. These units would serve all purposes in the department and relieve the necessity of hiring outside jeep units. These privately owned jeeps do not wish to risk their equipment on the rough sections assigned to them.

Many demands are made on the department for the plowing of sidewalks and I recommend that suitable equipment be purchased for this work.

Drainage

A drainage system was installed on Oaklandvale Avenue during 1951. During 1951 a bad drainage situation on Lincoln Avenue was eliminated by the installation of a drain on Lincoln Avenue from No. 252 Lincoln Avenue to Atlantic Avenue. A contract was awarded for the installation of the Denver Street drain which will be completed in 1952.

It is my hope that a certain sum of money can be spent yearly by the adoption of a plan for the installation of drainage systems to eliminate the bad water and flooded conditions that we are plagued with after every rain and thawing of snow. We have many of these areas in the town. If a plan is adopted we could do one or two areas yearly to eliminate this condition.

Chapter 90

The State Department of Public Works allotted us for 1951 construction of New Central Street, starting near Lily Pond Avenue crossing Elm Street out to Woodbury Avenue, the sum of \$39,000.00. This sum is considered by the State to be a very large appropriation for the Town of Saugus and therefore they made no Chapter 90 allotment for maintenance and there is no allocation of funds for the continuance of Chapter 90 Construction or maintenance for 1952.

A contract was awarded to Capone Construction Company, by the State, for the above Chapter 90 project and this new road will be completed by July 1952.

I would like, at this time, to express my sincere appreciation to the employees of my department who have displayed their willingness to get the job done, many times under adverse working conditions.

Also I wish to thank all other departments for their sincere cooperation throughout the year.

Sincerely,

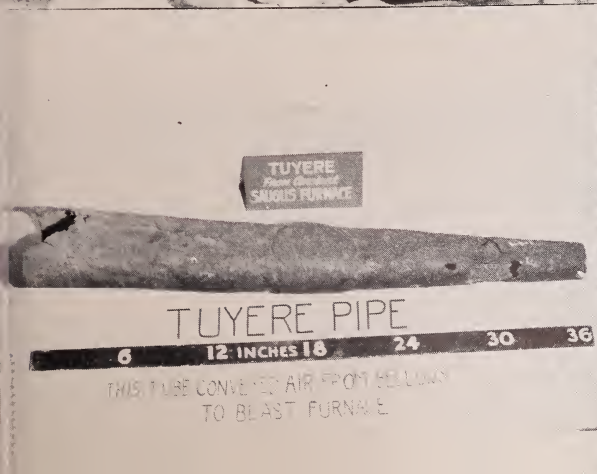
CHARLES D. DeFRONZO,
Superintendent



Trunk of giant oak tree from which shaft for blast furnace waterwheel will be cut. This wheel and shaft powered furnace bellows.

Tuyere pipe, or bellows nozzle.

Archaeologist Roland Robbins and historian, Professor E. Neal Hartley, examining remains of forge waterwheel and wheel pit.



Playground Commission

REPORT OF THE PLAYGROUND COMMISSION

Year 1951

Five playgrounds were in operation during the 1951 season. Each playground was supervised and an extension of field and crafts activities was carried on under the able direction of our playground director and arts and crafts instructors.

This being the second year of a five year program many projects were completed and many more started to get the most out of the areas set aside in the town for playgrounds. It is noted that one baseball field was completed, this being the first baseball area the town has had for the past eleven years and now once again the Saugus youth can play baseball in Saugus instead of going out of town for games.

For our playgrounds in general we purchased the entire stock for the arts and crafts program, equipment for the sports program and new working equipment for the caretakers so as to make the playground department as independent as possible. We employed for the summer program for children six girl supervisors, one male director, three caretakers and five part-time workers.

One again the Stadium at Stackpole Field was under the direction of the Playground Commission and considerable work was accomplished on the football field and surroundings thereby placing the field and grandstands in the best condition they have ever been. The new baseball field was in constant use throughout the season.

One new program was started in 1951 which met with great success. The Commission sponsored a baseball league made up of six teams from all sections of Saugus. There were approximately 140 boys participating in this league and it was so successful that it will be continued for the coming season.

Construction of a new softball area was started at the Anna Parker Playground and also another at the Stocker Playground in East Saugus. An outdoor basketball court was also under construction at the Stocker Playground plus one large and one small volley ball court completed at the Anna Parker Playground. General improvements were made at all Playgrounds in the year 1951 and according to the five year plan on Playgrounds, all work was completed on schedule.

Several hundred children participated in the Arts, Crafts and games throughout the season from July 1st to September 1st. Based on individual instruction this runs into thousands of hours of value to these children. Each year this program is being improved and our aim is to see that the children of Saugus receive the best of instructions and supervision. Every effort is made to make our program safe at all times.

The Commission is grateful to all Town Officials and departments for their help. We have received excellent cooperation from the School Department, Public Works Department and civic organizations interested in our work and we wish to thank them all. Also we wish to thank the people in the outlying sections for their patience until we can get to their sections to provide a playing area for their children.

CHESTER GAY, Chairman
DORIS J. DRIVER, Secretary
REV. WILBUR ZEIGLER

SCHOOL COMMITTEE REPORT

School Committee Report - 1951

SAUGUS SCHOOL COMMITTEE

Member	Term Expires
Dr. John L. Silver, Chairman 35 Main Street	1952
George A. McCarrier 31 Prospect Street	1952
William S. Braid 14 Allison Road	1952
Alice G. Blood 5 Enmore Road	1952
James W. Elsmore 9 Henry Street	1952

Superintendent of Schools

Vernon W. Evans (January 1 — August 31)	94 Chestnut Street
Jesse J. Morgan, Sr. (July 1 — December 31)	2 Hayden Road

Secretary to the Superintendent

Anna V. Jacobs	504 Central Street
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Junior Clerk

Betty M. Brook	7 Allison Road
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Office of Superintendent of Schools

Hours when School is in session	8:30 A.M. - 4:00 P.M.
School vacations	9.00 A.M. - 4:00 P.M.
Telephone SAugus 8-0775	

High School Principal

John A. W. Pearce Office Telephone	1 Stanton Street SAugus 8-0260
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In Charge of Attendance

Frances R. McLaughlin, R.N. Tel. SAugus 8-0775	8 Smith Road
Harold E. Haley Tel. SAugus 8-0260	72 Jasper Street

School Physicians

Dr. Leroy O. Furbush	420 Lincoln Avenue
Dr. Joseph O. Ward	40 Main Street
Dr. James A. Clark	545 Lincoln Avenue
Dr. Priscilla Flockton	24 Main Street
Dr. Edwin B. Faulkner	42 Chestnut Street

School Nurse

Frances R. McLaughlin, R.N. Office Tel. SAugus 8-0775	8 Smith Road
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SCHOOL COMMITTEE REPORT

Hours of School Session

High School

8:25 A.M. - 2:15 P.M.

Central & Sweetser Junior High Schools

8:25 A.M. - 2:15 P.M.

Elementary Schools

8:50 A.M. - 11:30 A.M.

12:10 P.M. - 2:00 P.M.

REGULATIONS OF THE SAUGUS SCHOOL COMMITTEE

Age of Admission

To be admitted to Grade I, a child must be 5 years old on or before March first preceding the opening of school in September.

Children **residing** in Saugus who do not meet the above age requirement may not transfer from private or public schools to Saugus Schools during the school year.

No School Signal Elementary Grades

8:00 A.M. 2-2 (two rounds sounded) on fire alarm whistle means no school for first six grades and Special Class. Between 6:30 A.M. and 8:00 A.M. no school announcements will be given over radio stations WNAC and WLYN.

High School and Junior High Schools

6:45 A.M. 2-2 (two rounds sounded) on fire alarm whistle means no school for grades seven through twelve. Between 6:30 and 8:00 A.M. no school announcements will be given over radio stations WNAC and WLYN.

School Calendar 1952

OPENING DATE: January 2, 1952.

VACATIONS: February 15 to February 25; April 10 to April 21; June ?* to September 3; December 19 to December 29.

NO SCHOOL DAYS: May 30, October 13, November 11, November 27 and 28. Teachers' Convention date to be determined.

* Dependent on number of days lost.

Committee Meetings

Regular meeting of the School Committee are held on the first and third Mondays of each month at 8:00 P.M., except during July and August, at the Veterans Memorial School.

To the Citizens of Saugus:

At the regular meeting of the School Committee held on February 18, 1952 it was voted to accept the Annual Report of the Superintendent of Schools as the Annual report of the School Committee.

GEORGE A. McCARRIER,
Chairman

SCHOOL COMMITTEE REPORT

Report of Superintendent of Schools (Fifty-ninth)

The year 1951 was one of outstanding achievement in the Saugus Schools. It marked the construction of the first complete unit since the Sweetser School was built in 1926. The citizens are to be congratulated in making this modern structure available to the children of the Town.

From the opening of school in the fall to January 11, 1952, a two-platoon system was necessary. Morning and afternoon Classes were held at the Ballard School in grade six, at Felton School in grades two, three and five and at Sweetser School in grades five and six. In addition small classes were conducted in the office at Cliftondale School, and in the Armitage and Roby School corridors. During the fall a survey of the location of the school population was made with subsequent rezoning of the whole community with the exception of the Lynnhurst, North Saugus and Oaklandvale areas. Temporarily the overcrowding in the elementary schools has been alleviated.

In addition to the progress made through the new Veterans Memorial School located on Hurd Avenue a special appropriation of \$35,000.00 was expended on the Ballard School. Under the supervision of Town Manager Young this forty-year old building was thoroughly remodelled with the exception of the floors. The building received interior and exterior paint, new toilets, a new heating system, display boards, four rooms of moveable furniture, new front doors, a new back fence, and a remodeling of the basement for indoor play purposes.

The exterior of Lynnhurst School, the exterior of the High School, the High School Cafeteria, a stairwell, and the Sweetser School Auditorium all were painted.

A special appropriation of \$3,000.00 was expended for the continuation of the remodeling of the lighting in the schools. The major effort was at the Roby School.

A large portion of the yard at the High School was black-topped.

The progress made through the construction of the Veterans Memorial School, the remodeling of Ballard School and the other projects discussed above if continued for approximately ten years would result in the complete modernizing of the existing school plant. The School Committee hope that one building can be remodeled each year. For 1952 the Armitage School (thirty years old) has been selected for a major effort. The exterior of the building must have attention. The coping has deteriorated to the point where it present a safety hazard to pupils and teachers. The brick entrance on the west side has settled, cracked, and should be rebuilt; the heating plant is old, inefficient, and should be replaced,

SCHOOL COMMITTEE REPORT

lighting is poor, toilets are unsanitary and the exterior and interior need paint. In short, the building needs the same type of remodeling operation conducted at Ballard School in 1951. The need is even more acute because of the safety situation. The year following the program should be continued by a similar treatment of the Sweetser School.

It was anticipated that there would be some free rooms in the schools with the opening of the Veterans Memorial School. The rapid increase in school population, in addition to the overcrowding already present, prevented this materializing. At present it appears that for years to come all of the buildings now occupied must be continued in use. The Centre School could be much improved if the interior could be repainted. It presents a shabby, gloomy appearance at present. Parents constantly object to having their children assigned to this building.

Furniture Replacement

The furniture replacement policy adopted by the Committee some years ago was continued. Following is a chart showing the accomplishment to date. "N" indicates new, moveable furniture, "O" means not replaced and "R" signifies not replaced but recommended for 1952 if funds are available.

SCHOOLS	GRADES									Total Rooms
	1	2	3	4	5	6	7	8	SP	
Armitage	N N-----	N N*	N	N	N O-----	O O*				6
Ballard	N	N	N	O	O	O				8
Centre			2—O	O	O					4
Cliftondale	R	O	O	O						4
Emerson	R	O	O	O						4
Felton	2—N	N	N	N	O					6
Legion		O								1
Lynnhurst	R---R*		O-----	O*	O-----	O*				3
North Saugus	R---R* N-----	N N*		O-----	O*-----	O*				4
Oaklandvale	R---R*		O-----	O*	O-----	O*				4
Roby	2—N	O	O	O	O	2—O				8
Sweetser					O	O	3—O	3—O		8
Veterans Memorial	2—N	2—N	2—N	2—N	2—N	2—N			N	13
C. J. & S. High	One room new									34

Note: * double grade

Of the 67 elementary rooms thirty-one now have modern furniture. If funds are available in 1952 the half way mark could be reached and passed. However, with increased prices and the limited funds in the Committee's equipment budget it is doubtful whether or not the 1951 goal of replacing five rooms can be met. If this can be done it will mean that all first grade pupils as well as some others will have modern tables and chairs. If the replacement program can be carried on at the rate of five rooms per year it will be completed in the elementary schools in 1958, seven years hence.

SCHOOL COMMITTEE REPORT

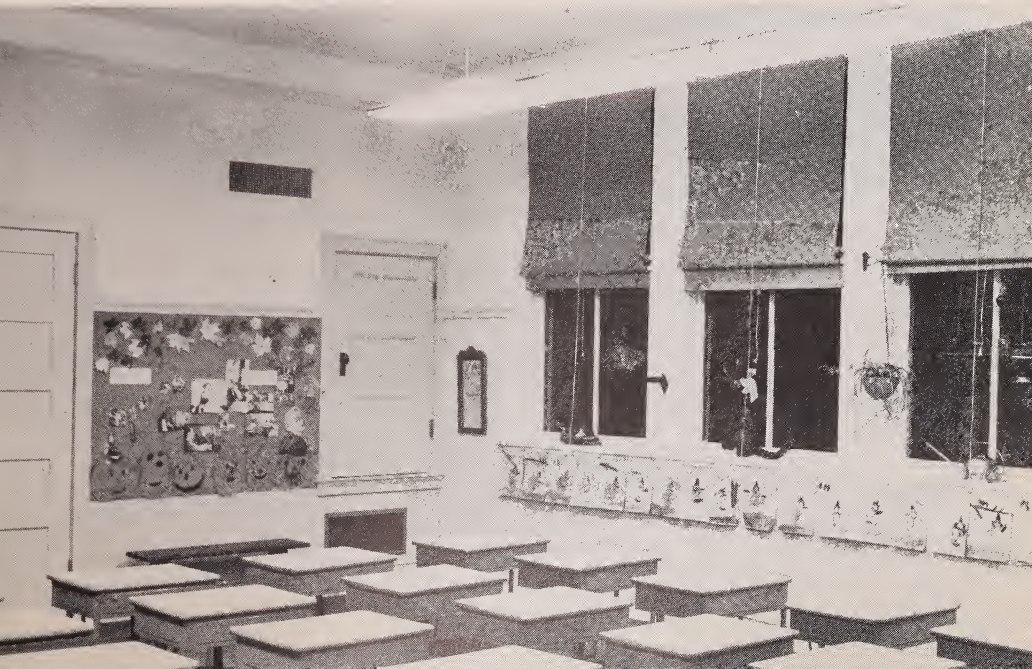
Play Areas

The School Committee deeply appreciate the cooperative attitude of Town Manager, Norman G. Young. He has, as far as a limited budget would allow, been most responsive to the requests of the School Committee in regard to building maintenance. Countless minor repairs have been made as well as the painting and black-topping noted above. In previous reports former Superintendent Evans has written of the need for resurfacing all of the school play areas. Here again the most practical method of attack would seem to be to make a small appropriation available each year. If the areas could be measured and an amount equal to one-tenth done each year the whole project would eventually be completed.

The 1952 Budget

The 1952 Budget provides a new maximum of \$3,800.00 per year for teachers' salaries. Although this is lower than requested by the teachers it represents a step in the right direction. Saugus is located in an area made up of communities that can afford to pay teachers well. Our children deserve good teachers. If we are to obtain and hold good teachers the wages must be comparable to other towns and cities in the locality. Actually the increase in the maximum amounts to the making permanent of the present cost of living increment of \$208.00 plus an additional adjustment of \$92.00 per teacher to offset a portion of the 1951 increase.

Typical Classroom after renovation of Ballard School 1951



SCHOOL COMMITTEE REPORT

When the new single salary schedule was instituted a few years ago provision was made for regular salary increments based on experience and also a sick leave allowance. This was a notable step forward for which Superintendent Evans, the School Committee and the townspeople should be congratulated. However at that time, for reason of economy, the customary provisions reimbursing teachers for professional study, and advanced degrees were deferred. The 1952 budget has a modest provision for these purposes. The Committee feels that if teachers are willing to give their own time for study to improve themselves the Town should bear a portion of the cost.

Elementary Supervisor and Reading Consultant

In Saugus all of the elementary principals, except two, are full-time teachers. As such they are expected to give as much to the pupils in their classes as other teachers and, in addition, attend to the administration of the building. It is obvious that to perform both duties they must be absent from their classes a great deal. In spite of their best efforts the teaching in their classes must suffer, somewhat in proportion to the size of the building. They are almost wholly unable to help beginning teachers during class time. In a system with one hundred twenty teachers there is so much administrative detail, in spite of able and efficient secretarial aid, that the superintendent finds only a limited amount of time available to supervise classroom instruction. School officials have long realized the need for more effective teaching of reading, the basic tool in the educative process. Many teachers, who have the skill to teach children how to read are often unable to do so (particularly the slow pupils) due to the large numbers in classes and the resulting lack of time to work with individuals. The teaching of reading is a very specialized skill. Its importance is well known for on it, as a foundation, rests success in almost all other subjects. For these reasons the School Committee have placed in the budget a sum to cover the expense of an elementary supervisor and reading consultant beginning in September 1952. Her time will be spent in diagnosing and remedying the difficulties, particularly in reading, and helping teachers, particularly beginners, to teach more skillfully.

Audio-Visual Aids

In the budget there are two small items for audio-visual education. Since the beginning of teaching audio-visual aids have been used by good teachers. For generations instructors have realized that verbal, discussions, recitations and reading of the printed page became more interesting, more real to the pupil when supplemented by charts, maps, globes, field trips, pictures and models. The value of the motion picture as a teaching device has been generally accepted for many years. However, as late as 1935, only four percent of the schools were equipped with projectors and only ten percent by 1940. World War II gave the first real impetus in the use of these teaching tools. With lavish use of

SCHOOL COMMITTEE REPORT

the unlimited funds at its disposal, the Government purchased all equipment necessary for quickly training war personnel. The speed with which trainees learned when audio-visual equipment was used was amazing. The War thus advertised the effectiveness of such teaching. Today we are in a better position to make use of audio-visual aids than ever before due to the realization on the part of the general public of the value of the method and due to the increasing number of devices available. Years ago teachers were limited to blackboard chalk, aquaria, bulletin boards, cartoons, charts, clues, comics, costumes, creative achievements, dancing, dioramas, demonstrations, furniture, trips, graphs, illustrated talks, animals, plants, miniature stage sets, modeled figures, murals, nature specimens, objects, phonographs, relics, sand box scenes, stamps, story-telling, tableaux, and visits to farms, factories and zoos. Gradually, these devices have been augmented by the stereopticon, the opaque projector, the film strip and film slide projector, the silent motion picture, the sound motion picture, the wire recorder, the tape recorder, the phonograph, the radio and now television.

It is generally recognized that all of these devices are supplemental. They individually and collectively cannot be used to educate a child. Their function rather is to aid in making the traditional means of instruction more effective.

To embark upon a program to intensify the use of visual and auditory aids involves two things — a teaching staff trained in their use and the availability of materials and equipment. To achieve the first goal Dr. Abraham Krasker, staff expert of Boston University will conduct a course in Saugus of sixteen, two-hour lessons beginning the last week in February. This training, given outside of school hours, will be open to all Saugus teaching personnel on a voluntary basis. Emphasis will be placed on learning how to use such devices as motion picture projector, film strip and film slide projectors, wire and tape recorders, and the opaque projector. Teachers will receive instruction in making and using slides. They will be shown how to splice films. They will learn how to use a motion picture in such a manner that real learning will result, so that it will not be merely entertainment, so that it will broaden and deepen the learning received from the printed page. The course is designed to be practical instead of theoretical.

An inventory of equipment has been taken. There is on hand, due to the efforts of individual Parent-Teacher Associations, fund raising drives on the part of children, and from School Committee funds a limited amount of equipment and a small library of slides and film strips. It is hoped that from the equipment item in the School Committee Budget funds will be available this year to purchase a film strip projector for each school not already having one.

SCHOOL COMMITTEE REPORT

A volunteer committee under the Chairmanship of Miss Mary Walsh has been working, cataloging film strips, inventorying equipment, seeking lists of free materials, and making a small list of materials to be purchased if the School Committee Budget is approved at the Annual Town Meeting. The members of the Audio Visual Aids Committee including the Chairman, Miss Walsh, Principal, Armitage School, are: Eileen Barry, Grade III, Ballard School; Principal, Richard Lynch, Grade V, Centre School; Marleah Graves, Grade II, Clifftondale School; Mrs. Clara Hinckley, Grade III, Emerson School; Mary Lavin, Grade I, Felton School; Mrs. Bertha Schaefer, Grades III-IV, Lynnhurst School; Mrs. Marion Emmett, Grades IV-V, North Saugus School; Mrs. Viola Wilson, Grades I-II, Oaklandvale School; Mrs. Louise Daniels, Grade II, Roby School; Mrs. Viola MacLaren, Grade VI, Sweetser School and Gloria Solomita, Grade V, Veterans Memorial School. Thus all schools and grades are represented on the Committee which will function as a permanent group. With a small amount from the School Committee Budget each year the program will be of great value to the children of the community during the next few years.

Auto Driving

The School Committee have made provision in the 1952 Budget for a live, state-sponsored Auto-Driving Course. The sums involved, three hundred dollars for an instructor and three hundred fifty dollars for gas, oil, insurance, registration and garaging of a car, is very small when the great value of such training is considered. The car will be sold to the School Committee for one dollar by Hanson Chevrolet, Incorporated, and repurchased by them at the end of the year for a like amount. It will be delivered with dual controls. In Massachusetts over one hundred and thirty towns and cities have already adopted this course as a part of the curricula of their high schools. A large portion of accidents occur to cars having drivers of ages sixteen to twenty-seven. However, few of these are operators who have received certificates from a school-sponsored Auto-driving course.

Books and Supplies

Since 1948 the cost of scholars supplies has advanced approximately twenty per cent. Prices of textbooks have risen accordingly. Saugus has approximately four hundred more pupils than in that year. Therefore the budget has been increased in order that our pupils may have the basic texts and necessary supplies.

On September 1951 twelve additional teachers were at work. Ten of these were assigned to the elementary grades, one to the Junior High School and the twelfth to the Senior High School. Of the ten in the elementary schools, six were teachers of the two-platoon grades, the other four assisted in rooms having forty or

SCHOOL COMMITTEE REPORT

more pupils. For the opening of the new Veterans Memorial School two more teachers were engaged. Thus there are fourteen more on the staff for 1952 than during the major portion of 1951. This is directly reflected in the salary budget for 1952. It is basically due to increase in the number of pupils in the schools and not to the fact that a new school to shelter these pupils was built.

Hot Lunch Program

The well-equipped Veterans Memorial School has a large kitchen and a medium sized cafeteria. Here for twenty-five cents over three hundred pupils from the school itself and the adjacent Felton School receive a complete meal each day. For this price pupils receive a hot main dish, milk, salad, vegetable, sandwich, and dessert. Seconds are always available at no extra cost. This is possible only because the Federal Government subsidizes each meal to the amount of nine cents plus free surplus commodities such as vegetables, fruit, dried eggs, and powdered milk. Saugus has a one-session school day. Consequently almost all of the pupils must remain at the school for lunch. Many leave home in the morning after a hastily eaten breakfast. Therefore the hot lunch in the middle of school session both supplements this type of breakfast and replaces the traditional cold lunch. Health is always placed at the head of any list of educational objectives. The hot lunch program is most helpful in building strong bodies.

Grade II - Dorothy Tarrasuik, girl nearest camera, and friends receive first meal at Veteran's Memorial School Cafeteria



SCHOOL COMMITTEE REPORT

In the near future it is planned to prepare meals for the other elementary schools and send them out from the Veterans Memorial School kitchen in Vacuum containers. We hope eventually to offer an inexpensive, well-balanced, hot lunch in every school in Town.

We were particularly fortunate to secure the services of Mrs. Lillian Soderstrom. She had previously served as Cafeteria Director in a similar program for seven years. She has three excellent assistants, chosen from over thirty ladies who offered their services. All salaries and supplies, other than the free Surplus ones are paid for from the daily twenty-five cent fees of the pupils. Parents are invited to observe the program in action.

School Admission vs. School Readiness

For some time pupils have been admitted to Saugus schools at the age of five and one-half years. Such a policy assumes that the child is nearly ready to learn to read. Research workers in the primary field agree that children are most ready to read when they are *mentally* between six and six and one-half years old. Unfortunately many children who are six chronologically have not reached that age mentally. These children will have a difficult time in the traditional first grade reading program. Many of them will not be ready for reading for another full year. Approximately 20% of all children in the first grades in the United States fail in the first grade. In any first grade group there are the bright and the dull, the mature and the immature, the healthy and the frail, the well-fed and the under-fed, the bold and timid, the ones who get along well with others and those socially mal-adjusted. Yet this ill-assorted group come to the first grade teacher and all are expected to follow the same program. It is inevitable that with large classes and no previous kindergarten training that part of this group will fail. Having failed once they are well on their way to a school career in which failure is their lot. In Saugus the average child in the first grade is not old enough to successfully do school work, namely to read. As stated above our average pupil is only 5½ years old on September first. For his own good he should be six years old. He should at least reach a minimum age of six by November first which is about the time when serious work on reading begins. Therefore I recommend that the School Committee set the entering age of school pupils in Saugus at five years and eight months on or before September first, effective September 1, 1953. The single and only reason being that the average child and all below average are not old enough for first grade attendance before that time.

SCHOOL COMMITTEE REPORT

Following is a summary of entering age requirements in towns and cities in Massachusetts (1948).

six years old or over	25
five years 11 months	9
five years 10 months	13
five years 9 months	9
five years 8 months	154
five years 7 months	7
five years 6 months	61
five years 5 months	36
five years 4 months	3
five years 3 months	1
five years 2 months	7
five years 1 months	0
five years 0 months	2
four years 11 months	0
four years 10 months	1
<hr/>	
Total	328

Towns having kindergartens 66

Towns administering pre-school test.. 88

Towns having a trial period 3

Grade I - Veteran's Memorial School, January 14, 1952



SCHOOL COMMITTEE REPORT

Saugus Schools and the Future

At the present time there are approximately two thousand pupils in grades one through six, five hundred ten in grades seven and eight and seven hundred twenty-five in the Senior High School. To house these pupils there are 67 elementary, 14 Junior High School and 22 Senior High School classrooms. The average number per room in the elementary grades is 30, in the Junior High School 36.4. A brief examination of the present enrollment shows that grades one, two, three, four and five are considerably larger than those immediately higher.

Grades	1	2	3	4	5	6	7	8
	363	319	368	347	319	261	249	263

There is a difference of almost 60 between grades five and six. In September 1953 (a year from next September) the present fifth grade will reach grade seven, replacing a class with nearly sixty fewer pupils. As stated above, there is already an average of 36.4 pupils per room. If the additional 60 pupils reach grade seven it will increase the number per room by 4.2, or to 40.6 pupils per room. The following September (1954) a still larger class will enter grade seven (there are now 347 in grade four). In that year allowing for a reasonable mortality the combined seventh and eighth grades will total 650. Dividing this number into the fourteen classrooms we find 46.4 children per room. Even if such numbers could be instructed the limitations of the size of rooms would prevent such an arrangement. It will probably be necessary to resort to the two-platoon system in grades seven and eight. For some of these pupils it will be their second experience in three years, their first being in 1951.

The first impact of the large post-war classes necessitated the building of the Veterans Memorial School. It was needed in 1949 — it was ready in January 1952. The second impact will be first felt in the Junior High School in 1953, and the third in the Senior High in 1955.

The following survival table illustrates roughly what the situation will be through 1962.

Estimated School Population—Saugus, Mass., 1951 - 1962

BIRTHS		SCHOOL		NUMBER IN		TOTAL ENROLLMENT	
Year	Number	Year	Grade 1	Grs. 1-6	Grs. 7-8	Grs. 9-12	Grs. 1-12
1945	323	1951-52	363	1977	510	728	3215
1946	352	1952-53	422	2085	512	758	3355
1947	396	1953-54	475	2207	548	774	3529
1948	354	1954-55	425	2252	628	767	3677
1949	342	1955-56	410	2277	659	825	3761
1950	318	1956-57	382	2296	643	875	3814
1951	342	1957-58	410	2342	628	924	3894
		1958-59			685	962	
		1959-60			782	968	
		1960-61			782	1009	
		1961-62			717	1085	
		1962-63			688	1120	

SCHOOL COMMITTEE REPORT

These figures are based on the previous history of the schools of the community. Many factors may change them. However, one overall fact is clear. The present Saugus School Buildings will be totally inadequate to house the school children by September 1953 and the situation will worsen rapidly each year until by 1956 all of the schools of the community, Elementary, Junior, and Senior High Schools will be so over-crowded that good education will be impossible at any of the three levels. Hundreds of Saugus children will have been robbed of their birthright — the right to an opportunity for success in life equal to those of the boys and girls of other communities.

In addition to the necessity for more space there is need for an expanded program of education in Saugus, not now possible, due to the limitations of the physical plant. In the Junior High School there should be classes in Physical Education for both boys and girls. There should be instruction in Home Economics for girls and Practical Arts for boys. These children will soon be mothers and fathers caring for their own children. Looking forward to that day every girl should receive training as a homemaker and every boy should learn to use his hands.

At the Sweetser Junior High School there is no cafeteria. Science laboratories are available in neither the Central Junior High School nor the Sweetser School. Facilities in Music and Art are limited.

Following is a list of the deficiencies in the education offered the pupils of the Saugus High School, mainly through the limitations of the existing school plant.

1. No Physical Education classes for boys or girls.
2. No sports for girls.
3. No Home Economics for girls.
4. Inadequate shops for boys.
5. Inadequate Physics and Chemistry laboratories.
6. No Biology laboratory.
7. Inadequate assembly and stage facilities. (At present three assemblies are required to seat the whole school.
8. Inadequate health room facilities.
9. Very inadequate library space.
10. Poor natural and artificial lighting.
11. Inadequate space in Cafeteria.
12. Poor rest rooms for teachers.
13. Very poor lighting for mechanical drawing.
14. Outworn heating plant.
15. Inadequate study hall — pupils must study in rooms in which classes are being conducted.
16. Music rooms are small cubicles.
17. No provision for Audio-Visual education.

SCHOOL COMMITTEE REPORT

Consequently Saugus must have more classrooms for its children because of both space and curriculum needs. If a building project is begun in March 1952 it would not be completed before September 1954 possibly as late as 1955. From the standpoint of State Aid the town qualifies for the 50% maximum. The State will pay one-half of all approved costs except interest on bonds and cost of site. The School Building Assistance Commission will even share in the cost of an Educational Consultant. It is true that the situation could be temporarily relieved by the building of more elementary schools, allowing present facilities to be converted to Junior High School uses. It would not solve the problem in the High School which will become acute in 1955. The construction of a Junior High School would also temporarily relieve all three levels. It would improve the Junior High School situation but it would help neither the later over-crowding or curriculum in the Senior High School. The only feasible solution that will help all levels of education and serve as a basic step in future growth is the construction of a new Senior High School. If completed in 1954 it would remove the 750 pupils from the present High School freeing 22 rooms for other purposes. The 650 pupils in grades seven and eight could be assigned to the present Central Senior High School building allowing 34 pupils per room. Nineteen of the twenty-two rooms would be immediately in use. The 12 rooms in the Central Junior High School and the six rooms at the Sweetser School, now used by Junior High School pupils, would be free for use by elementary school pupils. Thus if a Senior High School is built, it will directly make space available for; 1000 Senior High School, 750 Junior High School, and 2700 Elementary pupils. To undertake this task requires courage. It demands faith in the future of Saugus, which is to say "America". It requires a determination that our children shall have a better opportunity for success and happiness in life than we did. Our ancestors, whether they were immigrants of the Mayflower period or of a later day, had courage. The first of these faced the ocean in a tiny vessel. Beyond them lay the unbroken wilderness peopled only by savages. With rough tools they cut the trees, built rude huts and planted their few seeds. Many died but a few survived. Succeeding generations came to this country, some in the holds of great vessels. Their resources were meager. They worked as laborers for food and clothing. All of these early and later immigrants had some things in common: willingness to work, eagerness to sacrifice and above all faith in the future.

If we are to have good schools for our children we too must make sacrifices and have faith. One of the first things our ancestors did was to build a school. They were engaged in a life and death struggle to secure food and to hold off disease. Their problems three hundred years ago were far greater than ours today. May we do as well by our children as they did by us.

SCHOOL COMMITTEE REPORT

Following are the reports of other members of the school staff and some important tables and charts. It is regretted that space did not permit printing the reports in full.

During the past six months I have found everyone connected with the schools to be most helpful. The Parent-Teachers Associations, the members of the School Committee, teachers and principals, all members of the schools' personnel have been most co-operative. During July former Superintendent Evans and I worked together. I should like to express my appreciation for his generous and whole hearted aid in familiarizing me with the Saugus Schools.

J. J. MORGAN

Report of High School Principal

At your request I am presenting my annual report as Principal of Saugus Central Junior High and Senior High Schools. This is my seventeenth such report. In this brief report I shall give my philosophy, the outstanding accomplishments for the year 1951, and what I consider to be the needs.

"Our country has the capacity and resources for world leadership. To succeed in this responsibility, our nation should remain strong in the following characteristics:

- (1) Technical skill and productive capacity.
- (2) Economic stability for all citizens.
- (3) Common loyalty to democracy.
- (4) Freedom of thought and expression.
- (5) An understanding of the people of the world.
- (6) Health, energy, integrity, and the will to work.

If our country is to be strong in these characteristics, all individuals in our society should be educated to the full extent of their capacity. We should require all youth to remain in school until high school graduation, and it is our duty to provide the type of education to meet present day needs. We must have teachers who will focus their attention on the whole child not just subject matter."

It is very easy for any one who has been connected with one school system for sixteen years to get into a rut and fail to provide the leadership that is so badly needed. I hope that is not so in my case. When it comes to stating what has been accomplished during the past year one wonders about this matter. We did have an outstanding band concert in April. This concert was held at the Lynn City Hall Auditorium before a capacity audience. In June our graduation program was one of the best that we have had during my term of office. The choral selections were especially fine. In the late fall we held an Open House for parents and

SCHOOL COMMITTEE REPORT

friends. The program was so arranged that parents could attend their children's classes. This function was very well attended and we received many fine compliments about it. Just before school closed for the Christmas vacation we held our annual Christmas Cantata. A large group of boys and girls making up the combined School Glee Clubs gave an outstanding program. This was by far the best musical program that has been given since I have been principal here.

It is always a pleasure to receive letters from such colleges as Trinity, Harvard, and Massachusetts Institute of Technology telling us how well prepared our graduates are who are attending these institutions. Such letters came during this past year.

The young people of today live in world vastly different from the one children grew up in back when I first started teaching school. Added to the influences of these times, are among other things, radio, television and a new kind of newspaper which has to compete with these new communication devices. It is much more difficult today for the high school teacher to cope with the effects of outside influences upon the minds of their pupils than it was for the teachers of a generation ago.

Are we meeting the present day needs of our young people here in Saugus? I certainly feel that we are not. Saugus young people are not getting the kind of education that they should because we do not have the proper facilities in our out-moded buildings to meet these needs. We do not have a physical education program for either the boys or girls. We do not have home economics classes for the girls. Our science laboratories are very inadequate. Our assembly hall is too small to accommodate the entire school. Our school library does not meet the requirements of the State Board of Education. Our industrial arts program needs to be enlarged. We should offer new courses that will better meet the needs of our young people who are not going to college.

We should act at once. We have "missed the boat" too many times in the past.

JOHN A. W. PEARCE.

Report of Director of Guidance

The fundamental philosophy of the department is that its function is to work assiduously toward the optimum adjustment of the pupil. It is considered that the work of the department is not complete until the individual pupil has assumed the responsibility of directing his own activities. That is, that optimum adjustment involves self-direction, self-discipline, and self-realization.

SCHOOL COMMITTEE REPORT

The basic objectives of the department may be considered to be three-fold. First, assist the student in meeting various problems of a personal, social, vocational, and educational nature as they come up in his school life. Second, assist the student in the determination, analysis, and understanding of his interests, aptitudes, abilities, limitations, opportunities, and needs. Third, assist the student in the acquisition of sound occupational information in order that he may make wise educational and vocational choices and decisions.

The attainment of these objectives is predicated upon basic assumptions which the department must keep in mind. First, it is necessary to recognize the fundamental psychological concept of individual differences. The entire program is oriented to the idea that each student differs in some respects from each other student, and that these differences are important in attaining optimum adjustment.

Second, it is necessary that the work of the department be based on respect for the individual. Optimum adjustment can hardly be forth-coming if the individual can gain no respect from his fellows. A permissive, understanding attitude that permits the individual to maintain a strong sense of personal integrity enhances the possibilities that the pupil may make a satisfactory adjustment.

Third, it is necessary that the concept of growth, with its myriad of implications for change, be adopted as a *modus operandi*. What a student may be today is not necessarily a measure of what he might be tomorrow. That growth is a promise for the future, the guidance department must accept as a rule of operation, and must utilize as an approach with every individual.

Fourth, it is necessary that the work of the department be centered around the concept that optimum adjustment is not a matter of developing segmented portions of human personality, but rather that optimum adjustment is a matter of the development of the totality of human personality.

Finally, it is necessary to accept the basic precept in guidance that the approach to the problems of human personality must be objective. That is, that we must employ the scientific approach to human problems. Subjective judgments, moralization, and personal opinion must be minimized if the work of developing maximum adjustment is to proceed with maximum effectiveness.

In reviewing the things that have been done by the department since the incumbent took over, it is conjectural whether all of these things may be termed "accomplishments". It is too early to determine the extent to which the following activities have been or are constructive. It is hoped that the future may prove that the activities of the department to date have been accomplishments in the constructive sense.

SCHOOL COMMITTEE REPORT

At the outset the activities of the department were devoted largely to the removal of administrative functions from the realm of guidance. The excellent cooperation of Mr. Pearce in this matter deserves some particular mention. The maintenance of permanent records, issuance of report cards, issuance of special reports and notices of failure, the programming of courses, the assignment of students to home rooms and classes are among the administrative duties from which the director has been relieved. Needless to say, from a guidance point of view, release from these duties has accomplished much to permit more adequate attention to the objectives of the department stated above. On the other hand, these changes have had a negative effect in some respects, since the changes seemingly have been a source of annoyance to some staff members. Naturally, any change in the status quo involving additional duties can be expected to cause some disturbance, but it is unfortunate a public relations sense.

The next major change involved the suspension of the guidance classes. This action involved a number of considerations. Both Mr. Pearce and my predecessor, Mr. Gibbs, indicated some dissatisfaction with these classes. It was evident that the student body was not enthusiastic about the classes. The time devoted to the classes effectively inhibited spending much time in assisting individual students, and since the philosophy of the incumbent is that counseling is the core of the program, the guidance classes were suspended. Whether this was a wise move remains to be seen. It is true that more time can now be spent with individual students, and this is considered to be an advantage. On the other hand, the large numbers of students, and the many details that the director must attend may be said to point out the desirability of resuming the classes in order to reach more students. Basically, it is a question of which that the changes mentioned perhaps have not been constructive in is more valuable, to help individual students a great deal by specific reference to their own needs, or to help students in a general manner with broad reference to their group needs. The director feels that at the present time the former is more desirable than the latter, although some reservations must be made in view of the disturbingly large numbers who are not being reached by the program as it is presently constituted. The resumption of group guidance classes is being maintained as an open question and as a possibility for the future.

The next major change involved the removal of the guidance office to new quarters. The former office of the Superintendent of Schools has been made available, and the new quarters are a great improvement over the old.

With the above changes the program has developed along certain lines. An interview schedule has been set up running from 8:45 A.M. to 4:00 P.M. Students have not availed themselves of the hours after school, but the director has used this time to tend

SCHOOL COMMITTEE REPORT

to details and clerical routines implicit in his job. The interview schedule has been utilized to talk with approximately 200 - 250 students. This figure is much lower than that which might be expected reasonably considering the time element. Actually, it should have been possible to interview almost twice that number, but local conditions have precluded this. It is anticipated that as the program develops more students will be interviewed during a commensurate period of time.

Additional accomplishments have included the following: Preliminary arrangements have been made to utilize the services of the Boston University Office of School and College Relations' testing program on February 28; an occupational information program under the auspices of Northeastern University will be launched on January 23, to be followed by monthly programs in the same series; a tentative date, March 5, has been set for the Career Institute, an annual program sponsored by the Lions Club, to be presented this year with the cooperation of Northeastern University; inspection of other high school programs and consultation with other guidance people in connection with membership in the Greater Boston Vocational Guidance Club; the usual round of talks at Parent-Teachers Organizations, clubs, forums, and panels; and a preliminary plan to set up testing, cumulative records, and a teacher-counselor organization in the elementary schools and the junior high schools; a proposed in-service program to accompany the expansion of the program along the lines indicated above. The usual activities of a guidance program account for the remainder of the activities of the department; that is, conferences with par-

Girl's Club Dance, S. H. S. Assembly Hall



SCHOOL COMMITTEE REPORT

ents, interviews with school representatives, attendance at professional meetings, institutional visits, and ordinary administrative and clerical routines.

The immediate needs of the department seem three-fold. First, the dissemination and acceptance of a guidance point of view in the school system. Second, the establishment of expanded program of teacher-counselors. Third, the procurement of a competent, mature, full-time secretarial assistant.

In the first instance, the fulfillment of the objectives of the guidance department requires that the director sell the program to the staff. Changes must be made slowly so as not to upset accepted practices too abruptly. The staff must be made to see that the changes made or attempted are made only to permit the development of the program along professionally acceptable standards, and not to threaten or interfere with the integrity, desires, and long established practices of the staff. The director feels quite strongly that any guidance program needs to be student centered, and that its energies must be devoted to those students.

In the second instance, the large numbers of students to be served requires the expansion of the counseling services. Obviously, the desirable solution would be to add trained counselors. Inasmuch as this may be inexpedient at the present time, a system of teacher-counselors seems the most satisfactory compromise. Every effort must be made to serve individual students individually, if optimum adjustment is a desirable objective of guidance.

Finally, the work of the department, the need for privacy and confidence in the discharge of the department's responsibilities and functions, the desirability of continuity in office practices, and the volume of clerical work all point to the desirability of securing the services of a competent, mature, secretarial assistant. This may be said to be the most immediate need of the department, inasmuch as the needs enumerated above are obviously matters of long run policy, work, and planning.

In conclusion, the most gratifying aspect of the director's employment to date has been the quality and quantity of cooperation from the administration. Especial thanks are extended to the Superintendent, Mr. Pearce, Miss Jacobs, Mrs. Marsh, Mr. Tirrell, Mr. Philbrick, and Mr. Earle for their assistance in facilitating the adjustment of the director.

The director sincerely and optimistically hopes that a more satisfactory and more complete report of progress may be made in another year.

JAMES A. DOUCETTE

SCHOOL COMMITTEE REPORT

Report of School Nurse

(Includes Physicians)

The general health of the Saugus School children is good and compares quite favorably with others in similar neighborhoods; geographically, environmental and economically.

The first health service for each school year is the physical examination which begins in early September and is usually completed by early November. As a result of this examination for 1951, there were one hundred and four notices for defects sent to parents suggesting corrective treatment, and these were followed-up.

The Massachusetts Hearing Test, a pure tone audiometer test, was given to all pupils in grades one, three, five, seven and the High School pupils with excellent results. There were twelve cases found in need of treatment and already improvement has been noted.

The eye examinations were done in the first four grades by the teachers and re-checked where questionable by the nurse. The fifth through twelfth grades were examined by an optometrist who has generously given his time and efforts. Forty-one cases were referred for further examination and treatment.

The dental clinic is under the supervision of the Board of Health. This clinic is held each Tuesday and Thursday morning while school is in session.

The pupils in the ten elementary schools were weighed during November and May. This information is recorded on the health cards and the pupils' report cards.

I visited each elementary school approximately once in three weeks to check on the general health of the individual child and for teacher-nurse conferences. The two Junior High Schools and the High School pupils were examined less frequently, and always upon the special request of the teachers.

Eighteen cases were referred to Child Guidance Clinic; sixteen were examined by the Traveling Mental Hygiene Clinic; approximately two hundred and eighty-six were excluded for contagious and skin diseases; one hundred and four cases of first aid administered and two emergencies taken to the hospital.

I made two hundred and nine home visits and eighty-eight telephone calls to encourage treatment and correction of conditions influencing home-school life.

Six successful pre-school clinics were held in early May at which a total of one hundred fifty-two were examined by the doctor and dentist plus eighty-eight children who were just registered.

SCHOOL COMMITTEE REPORT

The major problems confronting us are: The need of a speech therapist to handle the alarming number of cases which require attention and have been neglected because of unavailable services and facilities and the desperate need of dental services for the Junior High School pupils.

It is noted in the school physicians' reports that conditions of teeth and tonsils are better.

The new method of spaced examinations in grades 1-3-5-7 allows more time for the individual pupils. One physician stressed the need for a gymnasium for improvement in posture. Another stressed the health value of the Cafeteria and hot lunch program at the Veterans Memorial School.

The Physicians are almost unanimous in the opinion that the general level of health of school pupils improves from year to year.

I wish to thank the parents, teachers, doctors, school officials and all others who by their cooperation enabled us to improve the health of our Saugus school children.

FRANCES R. McLAUGHLIN, R.N.

Report of Music Supervisor

Music, of itself, has long been considered a fine thing. Since it has been proven to have the power to aid in the development of normal, happy, and healthy people it has assumed a greater place in our society. Our need to create something worthwhile and beautiful is being constantly foiled in a world which spends its days working at noisy machines. We must have some activity to interest us during our leisure time. An activity which we can pursue *alone or in groups* has an added advantage over those which are dependent upon others as a regular practice. An activity which can be followed from early childhood into adulthood and later life once more has the advantage over those which require the strength of early youth. Music meets all of these requirements.

I believe that music is a necessary part of the modern school because youth must be *trained* in the fine art of *creative recreation*. Music is the one subject which is truly democratic. All can take part regardless of degree of ability. A child may be a performer of music or a consumer. With the proper guidance every child may be led to take part in some form of music (music takes many forms besides singing and playing of an instrument).

At no time am I interested in using the classroom situation for the exclusive purpose of developing professional musicians. The finding and encouragement of talent through the experience

SCHOOL COMMITTEE REPORT

provided by the school is my concern; further development is the prerogative of the private teacher.

I am interested in developing an awareness and appreciation of good music in *every boy and girl* in our system, according to his ability to do so. By appreciation is meant the ability to evaluate, judge, appraise a musical experience and derive enjoyment from it.

If we want our boys and girls to turn to music in their leisure hours as a form of recreation, we must begin to provide experiences in music the first day of school, which they will find physically and mentally satisfying. If we can present music to the children in such a manner that each one will feel that he is actively participating and experiencing an enjoyable experience, or activity, I am sure he will develop a liking, if not love, for music which in turn will open up another avenue of worthwhile recreation throughout his life. This I am sure you agree is our main purpose in sending a child to school; to equip him with the "know-how" of wresting the most out of life.

The grade school music is conducted daily by the classroom teacher. The supervisor has tried to suggest activities and methods which would be of value in attaining our aim, namely, *creating an interest in music*. The work outlined has attempted to maintain a slight degree of uniformity throughout the town but has not always been possible since facilities and equipment vary in each building. Ideally the music program should consist of singing of rote songs, singing by note, listening, playing of simple instruments such as bells etc., dancing, and an opportunity to express themselves through creation of original melodies and dances, dramatization.

ELAINE G. GRILLO

S. H. S. Cheer Leaders '51



SCHOOL COMMITTEE REPORT

Report of Art Supervisor

The Art program as planned for the public schools of Saugus is related to the subjects of the school curriculum, correlating and integrating with other class subjects, that they may be more effectively motivated and vitalized to the pupil.

I beleive that Art should contribute to the full growth of the child not through imitation, but with guidance so that creating and expressing his own ideas he fulfills this need. An appreciation and knowledge of Art principles should be a part of one's fundamental education. Not all students become artists, but everyone becomes a consumer.

Art activities should offer opportunities for thinking individually, creating, expressing with varied materials, accepting responsibility, and learning to work with others. I believe blocks of work based on these fundamentals may be better realized with smaller classes.

Two days a week are devoted to supervision, guidance of teachers, and the presentation of new material in the elementary classrooms. It has become necessary with the addition of the Veterans Memorial School to visit the grade classroom but once each five weeks. Planned outlines as a means of guiding blocks of work for all grade classes are provided for each grade covering a period of two months.

Three days each week are provided for classroom instruction in the Sweetser and Central Junior High Schools and the Senior High School. Art classes in the Central Junior and Senior High Schools have been held in the cafeteria these past few years, greatly handicapping the procedure for this program. Until this fall the auditorium of the Sweetser School was used, but by other arrangements a classroom has been provided.

This past year the high school classes contributed an exhibition to the International Art program through the Lynn Chapter of the Red Cross. Assistance has been given to the activities of the Junior Red Cross by means of special guidance in the Senior High School and by projects in the junior high and elementary classrooms. Several exhibitions have been shown to various community organizations. An integration with the graduation theme has been an annual Art project in both the junior and senior high schools.

ANSTRICE C. KELLOGG

SCHOOL COMMITTEE REPORT

Report of Elementary School Physical Education Supervisor

A visit is made to each school every two weeks. Outlines of the work to be covered are given to all teachers the first of the month, at which time the work is presented by me.

Activities which have the greatest natural appeal for children of a given age group are chosen as far as possible.

In the lower grades the work is very informal in character, consisting of rhythm training, singing games, action stories, marching, folk dancing and games. Folk dancing cultivates the sense of rhythm and joy of movements, and is a means toward helping a self-conscious or awkward pupil to develop natural grace. The jolly music, the many nursery and Mother Goose rhymes set to traditional music never fail to make the child at home in its new and often times strange surroundings.

In the upper grades the work is carried on more extensively and more formally. This group consists of marching tactics or all exercises which involve quick and unexpected change of position, direction or momentum, free standing exercises, stunts, games, volley ball and punch ball.

The program of physical education aims at the following specific objectives: better posture, the improvement of physical efficiency, less mental strain and better mental health, the development of control and body movements, alertness, quick response, courage, self-control, self-sacrifice, courtesy, loyalty, obedience, cooperation, and initiative. It aims to create in youth an intelligent and healthful interest in physical activity and gives to him a fund of activity material for use in leisure time.

The exercise periods are for the purpose of correcting faulty posture, of stimulating the important body functions, and not less important of giving opportunity for flushing the class room with air from out of doors so that teacher, pupil and room will be in better condition for the further work of the day.

An entertainment for the Felton Parent Teacher Association was presented by the children of the school last June, and a sizeable amount was realized for their treasury.

I wish to add that in the past the Parent Teacher Associations have been most generous in providing their schools with equipment which was greatly appreciated by the children and myself.

Play days were held at the close of school and a large number of parents were in attendance.

CATHERINE R. GRIFFIN

SCHOOL COMMITTEE REPORT

Report of Band Director

It is my definite opinion as Band Director, that music is for everybody and everyone should have a chance to express themselves through music, instrumentally, vocally, or through music appreciation.

Listed below are the three factors requested, in their respective order, as they appear to me.

I. PHILOSOPHY

A. Objectives of the program to achieve philosophy.

1. Knowledge of Fundamentals for all.
 - a. Testing for fundamentals
 - b. Teaching basic scales and rudiments of music
 - c. Nomenclature of instrument
 - d. Manipulation
2. To permit continuation with developmental music for all.
 - a. Techniques
 - b. Style
 - c. Interpretation
 - d. Manipulation
3. Personal Development
 - a. Grades — Create a spirit of competition, sense of achievement and motivation.
 - b. Preparation for Life
 1. Vocational-Significance of music
 2. Avocational-Significance of music
 3. Esprit de Corps
 4. Self-discipline
 5. Leadership
4. Community Relationships
 - a. Civic responsibility for the pupils
 - b. Public relations for the school and the community

SCHOOL COMMITTEE REPORT

II. ACCOMPLISHMENTS

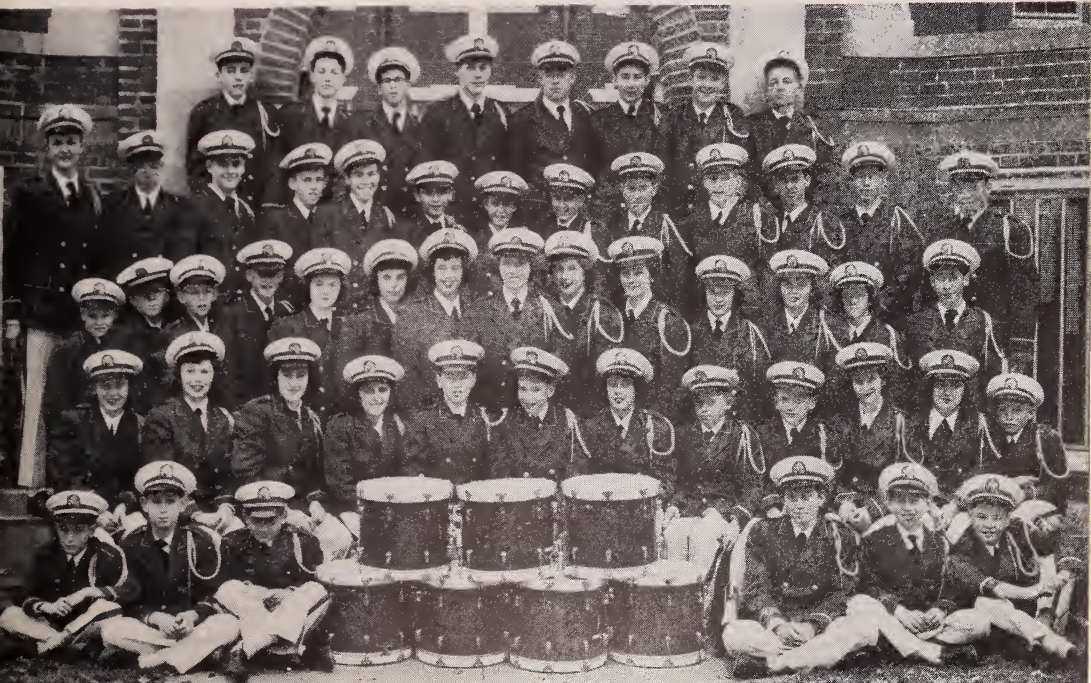
A. Organizations under direction.

1. Senior Marching Band
2. Senior Concert Band
3. Junior A Band
4. Elementary Band
5. Dance Orchestra (Boys)
6. Brass Choir
7. Girl Orchestra (Now in process)
8. Majorettes
9. Associated with Band Parents Association

B. Activities participated in

1. Seasonal football games (9)
2. Boston University High School Day Game - Nov. 17th
3. Parades — Armistice Day, Memorial Day (Saugus and Lynn), Hallowe'en, Christmas Parade.
4. Brass Choir visits all Saugus schools to play Christmas Carols
5. Annual Spring Concert (Lynn)

S. H. S. Band '51



SCHOOL COMMITTEE REPORT

6. State and New England Festivals
7. Debut of dance orchestra at high school "Open House"
8. Dance Orchestra at opening of Veterans Memorial School
9. Dance Orchestra at "Talent Night" Jan. 18th
Dance Orchestra at Boy's Club Dance Feb. 1
Dance Orchestra at Senior Drama Feb. 15
10. Girl Orchestra at Girl's Club Meeting Feb. 13
11. Rehearsals

C. Purchases and Repair

Purchase of five instruments through War Surplus Depot, Taunton, Mass., BBb Base Horn - French Horn (Double F) - Eb Clarinet - Bb, Trombone. Have been repaired and now in use. September 1951.

D. Spring Concert

Happy report on attendance and financial status toward Band Fund.

E. Festivals

1. Superior ratings and happy report on appreciable development in the balance, cohesion, for the musical organizations of the school.
2. First appearance of the Junior A Band at the State Festival last May, at Marblehead, Massachusetts.

F. Broadcast of the Brass Choir - Station WLYN - December 21, 1951

I want to thank the School Committee Members, Principals, Students, Staff, and Administration, all of whom have been very helpful and cooperative. Also my thanks to the people in the community for their response and interest to the Instrumental Program.

Personal Thanks To: Mr. Jesse J. Morgan (Superintendent of Schools) Mr. Norman G. Young (Town Manager) Mr. John A. W. Pearce (Principal High School) Mrs. Chester N. Hood and Band Parents Association. Mr. Arthur Metzger (Drill Instructor) and past Mayor of Lynn Stuart A. Tarr.

JEROME J. MITCHELL

Report of Director of Testing

During the year 1951, group tests of mental ability were administered in grades five, seven, and one; achievement tests were administered in grades six and eight; and individual Commonwealth of Massachusetts tests were administered to all pupils recommended for the special class. Also various tests were administered from time to time to check on problem pupils.

The needs for this department are: first, sufficient time in my daily program to administer more tests in the various grades, and an adjustment of my program to give me an opportunity to test in the morning rather than afternoon; second, a location, with desk and storage space, so as to enable me to work on this program when not actually administering tests; and, third, more tests for the balance of this school year, achievement tests for grades two, four, six, and eight.

JOHN B. LEAHY

S. H. S. Twirlers '51



SCHOOL COMMITTEE REPORT

AGE — GRADE TABLE

Ages	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	Totals
Grade 1	109	241	12	2													364
2		104	198	20	4												326
3			113	213	36	4	1										367
4			3	115	181	40	7	4									350
5					94	182	28	11	3	1							319
6						87	121	43	9	4	2						266
7							75	120	38	12	6	2					253
8								67	137	34	22	6	1				267
9									61	94	32	8	3				198
10										63	98	34	9	2			206
11											51	98	20	2	1	1	173
12												44	92	23	4		163
Spec.						2		5	3	3	1	1					15
Tot.	109	345	326	350	315	315	232	250	251	211	212	193	125	27	5	1	3267

ENROLLMENT BY SCHOOLS—As of October 1, 1951

	1	2	3	4	5	6	7	8	9	10	11	12	Sps	Total
Armitage	43	39	40	44	37	36								239
Ballard	44	49	43	51	61	62								310
Centre			48	38	31									117
Cliftondale	52	33	41	44										170
Emerson	30	29	34	37										130
Felton	55	49	60	41	48									253
Lynnhurst	20	15	21	17	16	10								99
North Saugus	16	16	18	23	19	19								111
Oaklandvale	22	29	24	13	13	16								117
Roby	82	36	38	42	42	57								297
Legion Bldg.		31												31
Sweetser					52	66	106	115					15	354
Central Jr. High							147	152						299
High School									198	206	173	163		740
Totals	364	326	367	350	319	266	253	267	198	206	173	163	15	3267

SCHOOL COMMITTEE REPORT

Net Cost of Operation, 1951

Funds Available to Schools	\$526,992.48
Receipts:	
Commonwealth of Massachusetts C. 70 as amended C. 643	\$108,859.80
Transportation and Tuition State Wards	2,946.92
Tuition Wards of City of Boston	346.50
Tuition Revere pupil	109.11
Shop supplies - Collections	69.17
Refund Military Retirement	341.13
From old desks and irons	266.57
N. E. Tel. & Tel. Co. rate refund	53.83
Rental High School Auditorium	10.00
Misc.; junk; lost books; toll calls, etc.	157.94
Total Receipts, 1951	\$113,160.97*
Net Cost, 1951	413,831.51
Unexpended balance	124.54*
Actual Net Cost, 1951	\$413,706.97
* Receipts and balance constitute 21.5% of appropriation.	

Cost Per Pupil In Net Average Membership 1950-1951

Group:	Average	Saugus
I Cities	\$219.00	
II* a. Towns over 10,000 population	202.00	\$156.00
b. Towns 5000 - 10,000 population	186.00	
III a. Towns under 2750 — maintaining High Schools	206.00	
b. Towns 2750 - 5000	181.00	
IV Towns not maintaining High Schools	191.00	
State	214.40	

* Saugus is a member of Group II (a), — Towns of over 10,000 population. Cost per pupil is \$156.00. Since the group average is 202, Saugus cost per pupil is \$46.00 lower. Of the 105 towns in Group II only five have a lower cost per pupil than Saugus. Of the 54 towns of more than 10,000 population only one is lower.

SCHOOL COMMITTEE REPORT

STATEMENT

SAUGUS HIGH SCHOOL ATHLETIC REVOLVING FUND

January 1, 1951 — December 31, 1951

Receipts: Exchange Bowl Game (December 1950)	\$522.36
Cash on hand — 12/31/50	237.69
	<hr/>
Total cash on hand 12/31/50	760.05

Receipts: 1951

Football: Lynn Jamboree	100.00	
Revere	1,541.20	
Cambridge	1,005.20	
Marblehead	1,293.30	
Lynn Classical	653.49	
Chelsea	804.50	
Brookline	177.18	
Lynn English	801.51	
Salem	621.90	
Peabody	1,812.85	
Swampscott	30.04	
Basketball: total receipts	67.50	
Hockey: total receipts	65.00	
Total receipts 1951 games		8,973.67
		<hr/>
Total cash available 1951		9,733.72

Expenditures: 1951

Equipment and supplies	741.69
Medicine and Medical Care	486.50
Fuel	92.51
Light	20.04
Telephone	14.07
Laundry	22.38
Equipment cleaning and repairs	125.30
Contract	240.00
Printing	17.00
Transportation	253.34
Orchestra	15.00
Income Taxes	809.60
Cities and Towns, Guarantees	2,186.73
Game Officials and Wages	1,556.35

Total expenditures 1951	6,580.51
Outstanding indebtedness 1951:	3,247.79

Total expenses 1951:	<hr/> \$9,828.30
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Deficit 1951:	<hr/> \$94.58
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Town Accountant

REPORT OF THE TOWN ACCOUNTANT

Carl E. Chapman

December 31, 1951

In compliance with the provisions of Chapter 41, Section 61 of the General Laws, I herewith submit to the citizens of Saugus, the Annual Report of the business transactions by the Town Departments, and, the financial condition of the Municipal Corporation for the fiscal year ending December 31, 1951.

General Financial Condition

The town started the year 1951 with a surplus of \$202,789.68 in the Excess and Deficiency Account. On December 31, 1951 there is a surplus of \$187,812.90 in the account. The following are the major withdrawals from the account during the year 1951:

Renovate the Ballard School	\$35,000.00
Dutch Elm Disease, Tree and Moth	3,000.00
Fire junior aerial ladder	31,000.00
Improvement of Intervale Avenue	4,000.00
Added to Tax Title by Collector	8,000.57
	<hr/>
	\$81,000.57

The following are the major additions to the account during the year 1951:

Tax Title Redemptions and Tax Possession Sales	\$16,504.10
Completed Chapter 90 Work	3,403.99
From Revenue	46,071.58
	<hr/>
	\$65,979.67

This represents a loss of about \$15,000.00

Temporary Loans

It was necessary for the Treasurer to borrow only \$200,000.00 in anticipation of tax receipts in 1951. Payment of taxes by our citizens has been promptly made because tax bills were issued early in the year. We have a cash balance in the banks of over \$400,000.00 on December 31, 1951.

Tax Titles and Tax Possessions

Town Indebtedness

The tax titles and tax possessions were lowered approximately \$15,000.00 during the year, from \$223,000 to \$208,000.

The bonded indebtedness increased from a total of \$799,000.00 on December 31, 1950 to \$928,000.00 on December 31, 1951 because of the issue of bonds for school construction and sewer line for the school.

The borrowing capacity, inside the debt limit, amounts to approximately \$450,000.00 as of December 31, 1951:

REPORT OF THE TOWN ACCOUNTANT

December 31, 1951



1951 RECEIPTS GENERAL REVENUE

Taxes: Levy of 1949	155.60	
Real Estate		
Levy of 1950	56,388.11	
Real Estate	2,065.62	
Personal	502.00	
Poll		
Levy of 1951	854,833.31	
Real Estate	79,805.29	
Personal	9,176.00	
Poll	913.81	1,003,864.74
Water Shed		
Licenses and Permits:		
Liquor and Malt Beverages	15,387.00	
Victuallers	562.50	
Entertainment	768.00	
Juke Boxes and Pin Ball	1,650.00	
Bowling and Pool	12.00	
Amusement and Pedlers	10.00	
Auto Dealers	140.00	
Junk	30.00	
Golf	20.00	
Firearms	10.00	
Gasoline	5.00	
Furniture	5.00	
Taxi	6.00	18,463.50
Town Clerk:		
Marriages	504.00	
Mortgages	1,347.00	
Notary Discharges	10.00	
Ordained Clergy	10.00	
Business Certificates	17.00	
Dog Fees	334.20	
Hunting and Fishing Fees	138.00	
Water Lien Releases	12.00	
Tax Certificates	347.00	
Charitable Contributions	1.00	
Pole Locations	120.00	
Gasoline Registration	22.50	3,073.70
Tax Title Redemptions:		
Tax Possession Sales	2,716.66	
	6,767.44	16,504.10
From the Federal Government:		
O. A. A. Aid	107,337.41	
O. A. A. Admr.	2,709.86	
A. D. C. Aid	13,234.84	
A. D. C. Admr.	486.25	123,782.36
From the Commonwealth:		
Income Tax	153,104.23	
Corporation Tax	65,383.06	
State Settlement	1,057.07	219,544.36

From the County:		PROTECTION OF PERSONS AND PROPERTY	
Dog Licenses	3,360.78		
Bount Fines	1,612.50		
Total for General Government Revenue	4,973.28	1,390,206.04	
COMMERCIAL REVENUE			
Special Assessments:			
1950 Assessments	283.98		
1950 Interest	16.72		
1951 Assessments	127.82		
1951 Interest	83.22		
1951 Advance Assessment	32.00		
Paid in advance Interest	1.30		
Privileges:			
Motor Vehicle Excise:			
Levy of 1950	8,728.93		
Levy of 1951	91,546.28	100,675.21	
Total for Assessments and Privileges		101,821.15	
COMMERCIAL REVENUE - DEPARTMENTAL			
GENERAL GOVERNMENT			
Manager:			
Town Hall Rentals	105.00		
Town Hall Office	100.00		
Town Farm Golf Lease	3,250.00		
Town Farm Barn Rent	1,235.13		
Town Farm Apartments Rent	1,097.34		
Town Farm Rifle Club Rent	3.00		
Town Farm Kitchen Equip. Sale	62.00		
Cardboard Sales	2.00		
Telephone Returns	2.04	6,083.61	
Collector:			
Road Premium Return	113.24		
County Property Tax	7,110.00		
Costs on M. V. E. Taxes	560.15		
Costs on Poll Taxes	130.00	1,742.94	
Costs on Water Rates			
Treasurer:			
Unclaimed checks	177.95		
Tax Title Releases	16.00		
Land Court Cost	29.75	297.45	
L. L. Value Cost	13.75		
Public Works:			
Equipment Rental	57.00		
Dump Rental	320.00		
Map Sales	58.00		
Junk Sales	54.00		
Gas tax Return	69.00		
Damage	677.55	1,265.95	
Total for General Government		9,489.95	
HEALTH AND SANITATION			
Health: Licenses and Permits			
Disc. Coll.	148.00		
T. B. Hospital Care	142.75		
Plumbing Permits	166.50		
Cabin Permits	601.00		
Trailer Permits	82.00		
Health Officer's Salary	16,500.00		
Misc. Subsidies	641.25	2,011.48	
Sewer Division - Public Works Dept.			
Sewer Rentals:			
June 1950	128.20		
Dec. 1950	85.00		
Dec. 1951	3,316.75		
Dec. 1951	2,867.90		
Added to 1950 Taxes	79.51		
Added to 1951 Taxes	385.48		
Installation and Maintenance	285.12	7,867.47	
Totals for Health and Sanitation		9,878.95	
HIGHWAYS AND BRIDGES			
Chapter 90 Construction:			
Contract 12621 Ballard Street			
From the State	5,539.97		
From the County	2,769.97		
Contract 11757 Central Street			
From the State	1,688.46		
From the County	844.25		
Contract 12548			
From the State	945.75	11,788.42	
Sidewalk Assessments:			
Ballard Street	79.75	79.75	
Total for Highways and Bridges		11,868.17	

CHARITIES AND VETERANS BENEFITS

Old Age Assistance Aid:	
From the State	80,617.48
From Cities and Towns	4,448.95
From Recoveries	76.43
From Meal Tax	3,635.55
	88,778.41
Aid to Dependent Children:	
From the State	9,675.16
Temporary Aid:	
From the State	1,889.21
From Cities and Towns	1,017.02
From Individuals	145.65
	2,890.68
Veteran's Benefits:	
From the State	7,366.48
Total for Charities and Veteran's Benefits	108,650.73

EDUCATION AND LIBRARIES

Schools:	
From the State	2,769.70
From City of Tem. Tuition	108.11
From Teachers Retirement	311.13
Telephone Returns	53.18
Auditorium Rental	10.00
Sale of Books and Junk	168.91
Lost Clothing	251.52
Woodcraft Sale	69.17
Athletics	9,496.03
Milk Program	7,364.90
Libraries:	
Book Fines	720.26
Total for Education and Libraries	21,358.64

RECREATION AND UNCLASSIFIED

Insurance:	
Compensation Insurance	51.06
Fire Insurance	114.16
Playgrounds:	
Concessions	2.00
Total for Recreation and Unclassified	167.22

ENTERPRISE AND CEMETERIES

Water Division - Public Works Dept.	
Water Rates:	
Dec. 1948	34.51
June 1949	92.08
Dec. 1949	157.09
Dec. 1950	13,816.15
June 1951	28,965.12
Dec. 1951	23,724.16
Water Lites:	
Added to 1950 Taxes	398.64
Added to 1951 Taxes	1,500.00
Deposits for pipe purchase	4,678.83
	78,304.10

CEMETERIES:

Sales of Lots and Graves	1,555.00
Care of Lots	1,391.61
Interment Fees	4,037.00
Foundations	677.89
Rent	15.00
Interest on P. C. Funds	3,920.99
	12,045.08
Total for Enterprise and Cemeteries	90,349.18

INTEREST

On 1949 Taxes	8.48
On 1950 Taxes	1,295.03
On 1951 Taxes	285.50
	1,587.01
On Tax Title Redemptions	3,028.31
On Trust Funds:	
Wilson Library Fund	125.00
Kimball Library Fund	52.50
Kimball Welfare Fund	75.00
	125.00
	377.50
Total for Interest	4,992.82

AGENCY AND TRUST

Premium on School Bonds	
Accrued Interest on School Bonds	195.86
Premium on Sewer Bonds	88.67
Accrued Interest on Sewer Bonds	88.00
	31.11
Cemetery P. C. Bequests	5,840.00
Dog Licenses	64,123.80
Highway Tax Deductions	8,293.26
Blue Cross and Blue Shield Deduct.	8,005.26
Dept. of Conservation Licenses	1,522.00
Guarantee Deposits	200.00
	103,030.31
Total for Agency and Trust	103,030.31

INDEBTEDNESS

Temporary Loan in Anticipation of Taxes	200,000.00
Hurd Avenue School Bonds	110,000.00
Hurd Avenue Sewer Bonds	10,000.00
	380,000.00
Total for Indebtedness	380,000.00

DEPARTMENTAL REFUNDS

Building	608.97
Fire and Police Station	7,237.43
Health	1.68
O. A. Assistance	3,906.04
Aid to Dependent Children	333.15
Charles River Basin Loan	99.10
School Expenses	6,215.98
Temporary Aid	672.03
Library	10.77
School Salaries	12.36
Renovate Ballard School	4,609.53
Collector	3.57

Treasurer 5.00
Veterans Benefits 207.50
Police 21.58
Byrd Avenue School 944.90
Public Works Salaries 49.50
Highways 20.00
Water 20.00
Public Works Expense 1.95
Civilian Defense 4.75
Fire 4.78
Playgrounds .12

Total Refunds

TRANSFERS

Reserve Fund 3,360.78
Dog Account 3,245.27
Income on P. C. Funds 3,245.27
Reserve from Sewer Loans 10,695.64
Excess and Deficiency 21,000.00

Total Transfers

Total Receipts, Refunds and Transfers
Cash Balance on Hand January 1, 1954.

MANAGER

Salaries:
Manager 10,000.00
Assistant 520.00
Clerical (1) 240.00
Expenses:
Telephone 119.27
Printing & Advertising 280.00
Stationery and Postage 67.00
Car and Personal Expense 99.76
Dues and Subscription 83.50
Bond 50.00
Postage Meter Contract 108.65
Gasoline and Oil 43.34
Supplies 27.25
Manager: Out of State Travel 27.25

Accounting

Salaries:
Accountant 4,108.00
Clerical (1) 2,496.00
Expenses:
Telephone 55.32
Printing and Advertising 122.70
Stationery and Postage 139.37
Supplies 41.40
Dues 49.69
Association Expense 27.70
Equipment Rental(Auditors) 27.70
Equipment - Adding Machine 300.00

Treasury

Salaries:
Treasurer 600.00
Clerical (2) 4,738.00
Clerical, extra 93.50
Expenses:
Telephone 61.46
Printing and Advertising 158.70
Stationery and Postage 66.74
Supplies 48.29
Dues 2.00
Bond 282.50
Insurance 141.00
Equipment Rental(auditors) 26.00
Equipment Repairs 41.50
Tax Title and Legal 835.59
Registration of Town Notes 6.00

Tax Collector

Salaries:
Tax Collector 3,094.00
Clerical (2) 4,992.00
Expenses:
Telephone 95.36
Printing and Advertising 249.25
Stationery and Postage 455.30
Supplies 195.75
Dues 2.00
Bond 396.00
Insurance 141.16
Equipment Rental(Auditors) 26.80
Recording 53.00
Tax Releases 33.00

18,880.03

18,880.03

16,499.45

48,301.69

64,801.14
2,317,425.37
702,344.55
3,022,862.92

1951 EXPENDITURES

General Government

Finance Committee

Salaries:
Secretary 100.00
Expenses:
Printing and Advertising 7.75
Supplies 12.00
Dues 10.00
Postage 3.50

Board of Appeals

Salaries:
Secretary 200.00
Expenses:
Printing and Supplies 75.72

Planning Board

Salaries:
Clerical 123.75
Expenses:
Printing and Advertising 244.00
Postage 7.82
Supplies 7.00
Dues 20.00

Selectmen

Salaries:
Selectmen 502.21
Selectman (4) 1,390.61
Expenses:
Printing and Advertising 65.51
Postage 20.00
Supplies 40.82
Dues 24.93
Legal 60.00
Warrants 60.00
Medical 30.00

12,148.40

12,044.53
106.67

7,347.85

7,081.44

9,696.68

Assessors

Salaries:	
Chairman	600.00
Assessor - Part Time	400.00
Assessor - Full Time	3,848.00
Clerical (1)	2,158.00
Expenses:	
Telephone	87.34
Printing and Advertising	107.80
Stationery and Postage	254.00
Supplies	447.09
Dues and Subscriptions	24.00
Association Expenses	72.00
Transportation	300.42
I. B. M. Billing	1,123.06
Binding	36.00
Equipment Repairs	148.35
Deputy Assessors	482.08
Renew Assessors Plans	10,367.45
	73.50

LAW

Salaries:	
Town Counsel	1,200.00
Expenses:	
Court Appearances	666.00
Recording Fees	76.65
Legal Services	24.00
Supplies	50.00
Witness Fees	17.00
Printing Briefs	148.50
Bus Hire	30.00
Judgement	285.00
Medical Reports	15.00
	2,522.15

Judgements and Settlements

Expenses:	4,055.95
	4,055.95

Town Clerk

Salaries:	
Town Clerk	364.00
Expenses:	
Printing and Advertising	419.81
Stationery and Postage	82.15
Supplies	89.15
Bond	7.50
Dues	5.00
Binding	18.50
	990.09

Election and Registration

Salaries:	
Clerical (3)	450.00
Clerical - part time	364.00
Expenses:	
Printing and Advertising	1,070.38
Precinct Officers	935.00
Police	154.00
Transports	28.00
Custodians	28.00
Clerical	28.00

Labor	20.00
Cook's	447.00
Booth Equipment	20.55
Rental	5.00
	3,527.93

Town Hall

Salaries:	
Custodian	2,808.00
Expenses:	
Advertising	8.75
Fuel	1,132.84
Light	532.01
Heat	147.02
Water	26.55
	4,716.20

Public Works Administration

Salaries:	
Superintendent	543.40
Clerical (2)	543.40
Expenses:	
Telephone	442.88
Stationery and Postage	442.55
Fuel	938.50
Supplies	44.85
Light	219.39
Truck Registration	32.00
Equipment Repairs	50.02
Supplies	10.02
Advertising	4.00
Engineers Expense	214.86
	3,038.75

Total for General Government

68,735.31

PROTECTION OF PERSONS AND PROPERTY

Police

Salaries:	
Chief	4,100.85
Officers and Patrolmen (17)	52,385.08
Reserve officers	2,991.60
Matron	155.00
Expenses:	
Telephone and Teletype	1,195.21
Printing and Advertising	160.25
Stationery and Postage	36.00
Supplies	157.79
New car	657.37
Radio Agency custodian	2,207.50
Dues	81.00
Equipment Repairs	656.30
New Equipment	750.91
Gasoline and Oil	1,223.74
Trucks and buses	221.55
Radio Machine	374.35
Uniforms and Equipment	547.65
Laundry	5.61
Luncheons	17.04
Badges	12.68
	67,940.23

Fire and Police Station

Salaries: 2,808.00
 Constable
 Expenses:
 Fuel 1,200.39
 Power and Light 926.92
 Supplies 80.11
 Water 79.28
5,094.70

Fire

Salaries: 4,108.00
 Chief 65,085.80
 Drivers and Fire Fighters (20) 1,041.66
 Callmen (5) 445.12
4,108.00

Expenses:
 Telephone 265.45
 Printing and Advertising 47.08
 Supplies - station 376.17
 Supplies - station 376.17
 New Equipment 275.40
 Equipment Repairs 555.62
 Gasoline and Oil 621.15
 Tires and Tubes 87.21
 Oxygen and Chemicals 210.45
 New Hose 1,067.30
 Hydrant Rental 2,600.00
 Hydrant Labor 17.00
 Medical supplies 30.65
78,570.90

Fire Alarm:
 Superintendent 840.00
 Labor 260.20
 Expenses:
 Supplies 109.83
 Equipment Repairs 19.30
 Switch Board 25.00
1,100.00

Fire Alarm Switch Board

Expenses:
 New Board 1,100.00
1,100.00

Forest Fires

Expenses:
 Supplies 14.70
14.70

Building Repairs and Maintenance School Buildings

Salaries:
 Acting Superintendent 502.70
 Maintenance and Repairs men (2) 5,116.41
 Expenses:
 Electrical 48.00
 Telephone 38.00
 Printing and Advertising 54.75
 Plumbing 244.08
 Carpentry 2,216.55
1,024.92

Masonry 174.52
 Painting 2,688.00
 Medical 19.00
 Bituminous Concrete 914.20
 Roofing 447.55
 Pile. Repairs 776.41
 Equipment Rental 88.75
 Supplies 3,423.99
 Lumber, doors, windows 1,626.56
 Painting supplies 1,476.32
 Cleaning 2,282.50
 Truck Registration 3.00
 Equipment Repairs 45.50
 Truck Repairs 87.44
 Gasoline and Oil 164.24
 Tires and Tubes 192.26
 Fence-Ballard School 197.00
 Washing Windows 100.00
 Weather stripping 183.50
26,304.78

Other Town Buildings

Expenses:
 Supplies 331.86
 Telephone 6.00
 Painting 1,198.03
 Cement work 72.00
 Plaster 344.07
 Carpentry 264.00
 Electrical 2,019.44
 Heating 290.46
 Lumber, hardware 333.78
 Gasoline and Oil 190.72
 Tires and tubes 11.80
 Clean monument 315.00
5,231.65

Sealer of Weights and Measures

Salaries:
 Sealer 720.00
 Expenses:
 Transportation 30.00
750.00

Tree and Moth

Salaries:
 Superintendent 1,827.44
 Labor (2) 1,716.40
 Expenses:
 Dues and Assoc. Expenses 16.95
 Supplies 454.95
 Gasoline and Oil 122.00
 Tires 132.00
 New Equipment 2,180.00
 Equipment Repairs 440.65
 Tires and tubes 12.75
 Advertising 20.00
 Diseases Work:
 Salaries:
 Superintendent 1,413.42
 Labor 2,354.06
 Supplies 167.98
 Gasoline and Oil 87.40
 Equipment Repairs 326.00

Advertising
Contract

32.75
3,593.00

14,839.50

Total for Protection of Persons and Property 799,843.46

HEALTH AND SANITATION

Health

Salaries:

Chairman 216.58
Members (2) 349.71
Agent 3,718.00
Nurse 2,626.00
Clerical 35.00
Express 35.00

Board of Health
Mosquito Control 996.00

Telephone 83.75
Printing and Advertising 204.50

Stationery and Postage 31.65
Supplies 232.07
Mosquito Control 152.00

Use of car 221.82
Gasoline and Oil 83.45

Dues and subscriptions 26.25
Vital Statistics 2,960.00

Board of Health 272.50
Medical and Dental Care 500.00

Anti-Rabic Treatment 22.00
Dental Clinic 22.00

X-Rays 6.00
Car Registration 27.89

Express 27.89
Laboratory Permit 92.00

Laboratory Equipment 394.39
Car Repairs 40.00

Inspector - vacation time 23.00
Dog Clinic 18.00

Medical Animals 160.00
Diphtheria Clinic 700.00

New car 14.00
Tuition 12.00

Board of Dogs 5,150.00
Garbage Contract 19,490.96

Tuberculosis Health Survey

Expenses:

Clerk 497.00
Custodians 41.00

Printing 205.25
Photographs 25.06

Supplies 23.09
Telephone 48.92

Transportation 70.00
Printer 21.00

Typewriter Rental 24.00
1,000.00

Removal of Ashes

Salaries:

Superintendent 271.70
Clerical 271.70

Labor 16,346.45
Expenses: 20.64

Printing and Advertising 696.46
Equipment and Repairs 640.23

Gasoline and Oil 340.67
Tires and Tubes 2.00

Truck Registration 18,569.85
Sewer Maintenance

Salaries:

Superintendent 271.70
Clerical 271.70

Labor 1,417.55
Expenses: 421.00

City of Lynn 702.20
Fuel 10.00

Water 2,898.48
Pipe and Light 1,005.83

Supplies 537.59
Equipment Repairs 1,040.00

Station Repairs 2.94
Express 336.00

New Equipment 9,250.33
Sewer Station Comminutor

Expenses:

Advertising 68.13
Contract 1,736.11

Total for Health and Sanitation

50,135.38

HIGHWAYS and BRIDGES

Highways

Salaries:

Superintendent 2,173.60
Clerical 1,086.80

Engineers 3,700.00
Labor 25,681.42

Expenses: 939.16
Supplies 158.76

Equipment and Repairs 3,544.04
Gasoline and Oil 1,532.43

Sand, stone, gravel, cement 17,667.59
Pipe and fittings 932.51

Stumps 16,055.09
Stakes 1,055.09

Frames and covers 592.50
Tires and tubes 471.46

Munhole Repair 475.00
Sidewall-Ballard 448.40

Overhead Doors 12,000.00
Street Closures 22.50

Traffic Lines-Lincoln Ave. 40.00
Paint 261.17

Express 23.82

Pence Posts 230.40
Sweeper Rental 795.60
Advertising 63.90
Excavating 137.50
Light and Power 5.00
Registration

Snow and Ice Costs:

Salaries: 3,369.99
Labor:
Expenses:
Advertising 11.82
Gasoline and Oil 373.54
Sand and Salt 3,613.58
Hired Plovs 1,788.77
Supplies 8.18
Equipment and Repairs 1,428.19

Street Lighting

Expenses: 22,636.85
Town Streets 653.33
Salom Turnpike

Chapter 90 Central Street
Contract 13482

Expenses: 39.45
Advertising
Chapter 90 Ballard Street
Contract 12621

Expenses: 8.40
Advertising
Contract 10,540.45

Road and Sidewalks
Hurd Avenue
Wages: 652.60
Labor
Expenses: 17.50
Advertising 40.00
Equipment Repairs 140.00
Sand and Gravel 3,978.70
Excavating 1,181.21
Equipment Rental 735.31
Contract 1,184.64
Bitumols 8,391.91

Lincoln Avenue Drain

Expenses: 39.00
Traps 40.00
Cement 40.00
Frames and covers 109.00
Bitumols 817.92
Excavating 96.00
Bricks 1,644.00

Ballard Street Sidewalk
Expenses: 1,000.00
Contract

Denver Street Drain
Wages: 30.00
Labor
Expenses: 25.01
Advertising 17.90
Pictures

New Machine and Equipment

Expenses: 20.63
Advertising 1,073.00
Willys Pick-Up 3,400.00
Sand Spreader, installed 1,400.00
Road Machine-Traffic Lines 1,400.00
Painting Signs 1,500.00
Painting Spreader 15.00

Total for Highways and Bridges

CHARITIES AND VETERAN'S BENEFITS

Old Age Assistance - Aid
Expenses: 208,036.39
Cash 5,984.26
Cities and Towns 211,020.65

Old Age Assistance Administration

Salaries: 450.00
Board (3) 1,12.22
Agent 4,347.42
Expenses: 840.25
Investigator - part time 62.72
Telephone 559.36
Stationery and Postage 10.50
Supplies 1.72
Car Repairs

Aid to Dependent Children - Aid
Expenses: 29,573.05
Cash 29,573.05

Aid to Dependent Children - Administration

Salaries: 150.00
Board 564.50
Clerical 714.50

Public Welfare - Temporary Aid

Salaries: 376.00
Clerical 30.67
Expenses: 14.00
Telephone 4.25
Stationery and Postage 4,108.46
Supplies 1,450.99
Cash

118,075.78

6,441.18

714.50

1,000.00

Housekeeper 60.00
Board and Care 2,951.83
Medicine and Med. Care 2,866.02
Clothing 155.15
Fuel 10,858.21
Cities and Towns 559.27
Other Institutions

22,021.97

Veteran's Benefits

Salaries: 1,456.00
Director 57.98
Expenses: 11.00
Stationery and Postage 12.20
Supplies 8,458.50
Cash 540.14
Groceries 2,566.25
Medicine and Med. Care 71.18
Clothing 5.00
Dues

Total for Charities and Veteran's Benefits 285,952.02
22x 13,207.67

EDUCATION AND LIBRARIES

Schools

Salaries: 8,002.99
Superintendent 367,599.66
Teachers 6,195.59
Clerical 3,238.00
Nurse 40,289.92
Custodians 3,958.44
Band Director 2,705.15
Athletic Officials
Expenses: 1,250.95
Telephones 9,636.36
Supplies 458.07
Printing and Advertising 1,401.24
Stationery and Postage 17,112.57
Books 4,223.37
Band 12,178.00
Transportation of Pupils 1,960.00
Fuel 1,401.24
Light 17,112.57
Rent 4,223.37
Tuition 779.92
Equipment 158.84
Support of Truants 7,030.24
Band Writing Supervision 1,960.00
Visual Education 18.50
Diplomas 218.82
Bus Tickets 112.50
Association Expense 44.75
Express 35.14
Excess Police 21.00
Water Rates 1,282.65
Sewer Rental 83.69
Guidance 941.15
Care of Grounds 210.49
School Census 1,664.71
Supply Supplies 2,447.44
Athletics

Library 325.92
Tests 49.56
Trade School Tuition 521,004.77

Expenses: 2,774.70
City of Everett 228.45
City of Melrose 550.72
City of Boston 294.50
City of Lynn 1,202.20
Lynn Vocational 178.80
City of Medford 4.70
City of Beverly 502.45
Transportation of Pupils

6701.95

School Athletic Revolving Fund

Expenses: 7,409.60
Football - Cities and Towns share 2,186.73
Basketball 2,803.63
Wardman Revenue - Taxes 1,597.72
Telephone 11.07
Light 20.01
Heat 326.92
Medical 486.50
Printing 21.90
Transportation 712.40
Supplies 15.00
Orchestra 670.08
Repairs and Laundry

7,409.60

Milk Program - Revolving Fund

Expenses: 11 Schools 6,379.02
Milk 287.30
Crackers 5.63
Advertising 300.00
Director 6,971.95

Libraries

Salaries: 2,908.90
Librarian 2,844.35
Clerical Assistants 57.00
Custodians 203.33
Expenses: 39.00
Telephone 39.00
Printing and Advertising 208.87
Stationery and Postage 3,113.21
Books 319.58
Periodicals 102.76
Fuel 99.00
Light 12.00
Sewer Rental 491.72
Sewer Cartage 187.95
Equipment Repairs 167.25
New Equipment 10.00
Water Rates 14,374.89

Total for Education and Libraries

562,463.16

Recreation and Unclassified

Playgrounds

Wages:	
Instructors	1,472.00
Labor	2,203.00
Expenses:	
Printing and Advertising	10.00
Supplies	720.89
Water	23.00
Water	23.00
New Equipment	2,436.19
Repairs	359.16
Telephone	45.30
Ice-cream	40.00
Baseball and Clay	1,262.47
Fencing	20.00
Mowing	20.00
Umpires	188.00
Badges, Emblems	220.90
Moving Bleachers	50.00

9,996.85

Departmental Pensions

Police Department:	
Richard Mansfield	1,400.00
Robert P. Murphy	1,000.00
John T. Stuart	2,275.00
James P. Sullivan	1,724.06
Mrs. Joseph Lambert	1,000.00
William MacDougall	65.95
Henry P. Macdon	61.62
Police Department:	
Mrs. Lucy Mathewson	1,500.00
Mrs. Georgena Joy	1,500.00
Ralph Berrett	1,852.50
World War I Veterans:	
John W. Evans - Schools	800.00
Vernon W. Evans - Schools	1,350.99
Ernest A. Merrithew - Pub Works	1,101.00

16,431.02

Expenses:	
Contributory Retirement System	
Pensions and Expenses	6,234.00

6,234.00

Holidays

Expenses:	
Flags	160.05
Amplifying	102.50
Music	25.00
Military	75.00
Workers	325.00
Postage	34.08
Supplies	49.13
	6.00

824.76

Town Report

Expenses:	
Printing	788.86
Pictures	51.15

840.01

Insurance

Expenses:	
Building Fire Schedule	4,659.17
Grandstand	225.00
Employees Compensation	4,496.31
Trucks	227.22
Trucks P.W.D.	49.00
Trucks - Fire	9,661.12

Rental V. P. W Quarters

	500.00
--	--------

500.00

Rental 1951 Pin Ball Licenses

	1,250.00
--	----------

1,250.00

School Bond Issue - From Premium

	1,61.80
--	---------

1,61.80

Expenses:

Service or Issue

Veterans Memorial School Construction

Expenses:	
Architect	16,477.95
Engineering Firm	2,186.51
General Contractor	386,273.45
Plumbing	3,454.59
Drainage Contractor	8,563.71
Grading Contractor	8,693.54
Labor on Equipment Moving	921.59
Water Meter	210.00
Advertising	129.07
	459,912.75

Sewer - Veterans Memorial School

	26,562.29
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26,562.29

Expenses:

Contractor

Engineering Firm

Pipe

Plan

Advertising

Bond Issue Service

Brooks - Veterans Memorial School

	13,001.17
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13,001.17

Expenses:

Contractor

Engineering Firm

Pipe

Advertising

Purchase Land - Veterans Memorial School

Expenses:

C.F. and E.M. Wyatt

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

J.W. and A.E. Currier

School Lighting

Expenses:
Labor 1,857.60
Supplies 1,364.26
Advertising 7.00

Purchase Land - Broadway School Site

Expenses:
A. Bartram & Son 150.00
T.C.Jr. and E.J. Sullivan 1,056.00

Civilian Defense

Expenses:
Advertising 48.00
Transportation and Expense 112.00
Plans 45.00
Supplies 45.23
Telephone 98.02
Custodian for meeting 10.00
Fuel 274.99
Lighting 56.63
Repairs ~~xxx~~ to Equipment 122.69
Oil Burner 280.00
Pave Driveway 125.00
Water 10.00
Director 200.00

Commonwealth of Massachusetts

Expense: 243.00

Mosquito Control

Expense:
State Reclamation Board 1,000.00
Renovate Ballard School

Expense:
Architect 2,250.00
Contractor - heating 32,622.58
Contractor - painting 4,410.00
Furniture and equipment 4,475.75
Bonds 238.20
Carpenter work 5.00
Advertising 50.16

Purchase Land - Marion and Union Streets

Expense:
C.N. and S.D. Campbell 3,250.00

Accepted Streets

Expense:
Broadheart Road 10.00
Pearson Avenue 10.00

Total for Recreation and Unclassified

20.00 612,964.37

Enterprise and Cemeteries

Water

Salaries:
Superintendent 2,175.60
Clerical 2,150.00
Engineers 3,150.00
Labor 26,364.58

Expenses:
Purchase:
City of Melrose 1,222.90
(S.D. through State charges 14,842.66)

Meters and Parts 3,923.95
Service pipe and fittings 23,791.70
Service Curb Boxes 1,197.00
Hydrants, Grates and Valves 5,552.67
Excavating 152.00
Gasoline 1,250.00
Service Supplies 1,229.72
Garage Overhead Door 1,673.00
Mains, pipe and fittings 3,776.00
Hired Equipment 744.10
Supplies 553.20
Gasoline, oil anti-freeze 1,572.11
Sewer, gravel, bitumast 1,173.45
Printing and advertising 1,133.66
Stationery and postage 1,886.99
Equipment and tools 1,577.08
Equipment repairs 1,363.14
Express 487.62
Postage 11.00
Power and Light 110.11
Recording Liens 203.58
Tires and tubes

Cemeteries

Salaries:
Clerical (See also Manager) 1,794.00
Labor - permanent 11,421.47
Labor - seasonal 4,411.00

Expenses:
Telephone 38.15
Stationery and Adv. tising 20.55
Stationery and Postage 27.12
Supplies 277.42
Equipment Repairs 129.21
Gasoline and Oil 346.51
Light shrubs, flowers 318.00
Barrel Liners 407.70
Water 25.00
Truck Registration 3.00
Special police 50.00
Fuel 57.59

19,835.77 100,506.88

Total for Enterprise and Cemeteries

Interest and Maturing Debt

Maturities:
Police Station Bonds 3,000.00
Sewer Bonds 17,000.00
Water Bonds 11,000.00
School Bonds 20,000.00
Temporary Loans 200,000.00

Interest:					
On Fire and Police Station Bonds	390.00				
On Sewer Bonds	7,631.25				
On Water Bonds	1,902.50				
On Temporary Loans	7,298.00				
On Refund of 1919, 1950 Per. Taxes	2,755.90				
(Lynn Gas & Electric Co)					
On Veterans Memorial Sch. Sewer Bonds	280.00	270,199.09			
Total for Interest and Maturing Debt		270,199.09			
Agency and Trust					
Town:					
Baptist Church	5,110.00				
Baptist Church - Life Insurance	20.00				
Johnson Library Fund Income	11.67				
County:					
Dog Licenses	4,123.80				
State:					
Dept. of Conservation	1,522.00				
Withholding Tax	82,339.22				
Private:					
Blue Cross and Shield	8,784.51	102,401.20			
Total for Agency and Trust		102,401.20			
State and County Charges					
State:					
Audit Municipal Accounts	2,153.10				
Audit Com. Retirement System	80.50				
Metropolitan District Com.	221.75				
Metropolitan District Com.	33,637.82				
Smoke Inspection	275.82				
County:					
County Tax	49,118.05				
Tuberculosis Hospital	17,013.87				
Total for State and County Settlement		102,700.04			
Taxes:					
Personal	7,780.00				
1950 Real Estate	1,152.10				
1950 Personal	8,200.00				
1950 Poll	2.00				
1951 Real Estate	6,105.68				
1951 Personal	2.49				
1951 Poll	2.00				
Privileges:					
1950 M.V.E.	82.50				
1951 M.V.E.	1,563.71				
Water Rates:					
1951 June	5.00				
1951 December	17.00				
Tax Title Redemption	8.13	24,920.61			
General Cash		7,295.32			
Total for Refunds		32,215.93			
Transfers					
Reserve Fund:					
Sewer Commissioners	500.00				
Planning Board	400.00				
Town Clerk	200.00				

Law	500.00				
Judgments	4,230.95				
Manager	300.00				
Board of Appeals	1,725.72				
Board of Health	1,725.72				
Election & Registration	4,600.00				
Pensions	21.45				
Assessors	236.30				
Police	1,700.00				
Fire and Police Station	700.00				
Public Works	9.37				
Treasurer	265.54				
From Other Sources					
To: Fire Department	31,000.00				
Library	10,285.18				
Library Means	10,285.18				
Cemetery	3,215.27				
Total for Transfers					64,801.14
Total Cash Expenditures, Refunds and Transfers					2,600,993.78
Cash on Hand December 31, 1951					121,569.14
					<u>3,022,962.92</u>
Cash on hand January 1, 1951					705,517.55
Receipts:					
Revenue	1,300,260.04				
Interest	60,374.16				
Commercial Revenue	10,130.05				
Refunds					2,252,611.23
Total Receipts, Refunds and Transfers					<u>64,801.14</u>
					3,022,962.92
Expenditures:					
General Government	68,735.31				
Protection to Persons & Prop.	199,645.46				
Health and Sanitation	50,135.28				
Highways & Bridges	248,073.09				
Public Works	52,163.16				
Education and Libraries	612,964.39				
Recreation and Unemployed	100,506.88				
Enterprise and Cemeteries	270,199.09				
Interest and Maturing Debt	182,700.00				
Agency and Trust	182,700.00				
Refunds	32,215.93				
Total Expenditures, Refunds and Transfers					<u>64,801.14</u>
					2,600,993.78
Cash on hand December 31, 1951					121,569.14
					<u>3,022,962.92</u>
Outstanding Bonds and Notes December 31, 1951					
Fire and Police Station Bonds - Issued December 31, 1934					9,000.00
Due December 1, 1951					3,000.00
Due December 1, 1952 Nos. 72-74					
Sewer Bonds - Issued May 1, 1938					60,000.00
Due May 1, 1951 Nos. 77-81					50,000.00
Sewer Bonds - Issued September 1, 1938					203,000.00
Due September 1, 1952 Nos. 157-168					12,000.00
Water Bonds - Issued January 1, 1947					32,000.00
Due January 1, 1952 Nos. 9-10					22,000.00
Balance December 31, 1951					2,000.00
Due January 1, 1952 Nos. 9-10					2,000.00
Balance December 31, 1951					52,000.00
Due January 1, 1952 Nos. 9-10					2,000.00

Water Bonds - Issued July 1, 1948

Balance December 31, 1951	10,000.00
Due July 1, 1952 Nos. 16-20	5,000.00
Hurd Avenue School Bonds - Issued November 1, 1950	
Balance December 31, 1951	380,000.00
Due July 1, 1952 Nos. 21-40	200,000.00
Balance December 31, 1951	120,000.00
Due August 1, 1952 Nos. 1-8	8,000.00
Hurd School Sewer Bonds - Issued 1951	
Balance December 31, 1951	40,000.00
Due March 1, 1952 Nos. 1-5	5,000.00
Total Bonds Outstanding December 31, 1951	920,000.00
Total Bonds Due in 1952	64,000.00
Total Interest Due in 1952	18,996.25
Total Interest Due to Maturity	166,284.50

No Outstanding Temporary Loans or Notes December 31, 1951
All Bonds payable at the National Shawmut Bank, Boston, Mass.

Statement of Bonded Indebtedness

1951 Fire and Police Station Bonds	8,000.00
1951 Sewer Bonds (May)	60,000.00
1951 Sewer Bonds (September)	205,000.00
1947 Water Bonds	96,000.00
1950 School Bonds	380,000.00
1951 School Bonds	140,000.00
1951 School Sewer Bonds	10,000.00
Total Bonded Debt.	928,000.00

BALANCE SHEET

December 31, 1951

Assets

Cash:	
General:	
In Banks and Office	121,969.14
Special Deposits:	
Surplus War Bonus	741.24
Advance for Petty Cash	100.00
Accounts Receivable:	
1940 and Prior Years	25.17
1950 Real Estate	423.53
1950 Personal	54.33
1951 Real Estate	76,035.18
1951 Personal	3,008.44
Motor Vehicle and Trailer Expense:	
Levy of 1950	24.00
Special Assessments:	
Sewers:	
Levy of 1951	79.02
Unlimited Sewer Interest	
Unapportioned 1951	3.16
Tax Titles:	
Tax Title Possessions	435.00
Departmental:	
Sewer Rentals:	
June 1951	8.50
June 1951	348.60
December 1951	924.00
Added to 1951 Taxes	82.76
Sewer Maintenance and Installation	229.73

Sidewalk Detachment Assessment

Levy of 1951	645.18
Temporary Aid	186.70
Aid Age Assistance	1,182.40
Aid to Children	3,232.40
Veterans Services	1,290.51
Taxes on Estates of Deceased Persons	7,575.98
Aid to Highways:	
State	4,755.68
County	2,277.54
Water Lines:	
June 1948	5.78
December 1948	.60
December 1949	325.44
June 1950	1,601.56
December 1950	2,535.71
June 1951	1,314.63
Water Lines Added to Taxes:	
Levy of 1951	7,445.27
State Taxes and Assessments:	
Metropolitan Reservations	6,895.77
Metropolitan Serial Bonds	53.70
Metropolitan Water	253.58
Abatement of Smoke Nuisance	221.43
Highway Inspection Service	
County Taxes and Assessments:	
T. B. Hospital	
Ordinances:	
1950	2,826.53
1951	9,424.23
	<u>4,990.51</u>
	<u>2,035,245.13</u>

LIABILITIES AND RESERVES

State Taxes and Assessments:	
Metropolitan Park Boulevard	52.88
Charles River Basin Loan	<u>866.52</u>
County Tax and Assessments:	
Securities Reserved for Loans	
Revenue Reserved until Collected:	
Motor Vehicle and Trailer Revenue	8,067.12
Sewer Assessments	2,112.77
Sidewalk Assessments	82,678.70
Tax Titles	126,172.33
Departmental	14,425.61
Old Age Assistance Recoveries	76.42
Aid to Highways	17,132.87
Water	
Trust Fund Income:	
M. W. Johnson Library Fund	225.88
Ben M. Johnson Library Fund	285.80
Annie M. Kimball Library Fund	197.88
Ora M. Kimball Welfare Fund	<u>976.21</u>
Trust and Investment Funds:	
To be Invested:	
Cemetery Reservations	3,928.59
Paraphernalia Requests	3,000.00
Uncollected Checks:	<u>453.63</u>
	259,144.28
	<u>1,685.77</u>

919.43
2,162.57
8,979.86

3,928.59
3,000.00
453.63

Overlays Reserved for Abatements:

Reserve	10,276.08
Petty Cash Reserve	100.00
Payroll Deductions Reserve	124.54
Premium on Bonds	88.00
Sale of Cemetery Land Reserve	6,794.00
Excess Proceeds - Sale of Tax Title Land	1,507.55
Departmental Commitments:	
Contract Orders:	
Fire Dept.	680.00
Building Dept.	32,805.50
Civilian Defense	917.00
Holidays	1,544.41
Waters Dept.	99.00
Special Activities-Unexpended Balances:	5,077.50
Sewer Assessors Plans - 1944	28.01
Chapter 30 - Golden Hills Road - 1949	10,695.76
Chapter 30 - Ballard Street - 1950	817.03
Chapter 30 - Central Street - 1949	5,392.80
Chapter 30 - Central Street - 1951	3,155.47
Chapter 30 Central Street - 1951	22,460.55
Chapter 30 - Maintenance - 1950-1	2,231.53
Resurface Gull Road - 1946	3,189.75
Purchase Lots A19, A11, P1, 1042-1948	172.06
Purchase Lot A35, P1, 20231 - 1042-1948	218.27
General Improvement-Intervalve Ave - 1951	271.50
Drain-Denver Street-1946, 1951	4,000.00
Drain-Lincoln Avenue-1951	10,718.79
Drain-Hayden Road - 1946	1,318.71
Purchase Land - Hurd Ave.-1951	1,700.00
Road and Sidewalk, Hurd Ave.-1951	10.00
Purchase Land, Intervale Ave - 1951	7,367.31
Traffic Light Ballard and Chestnut St.-1951	10.00
Renovate Ballard School - 1951	3,660.00
Purchase Land - Hurd Ave - 1950	527.11
Purchase Land - Broadway - 1950	7,372.50
Purchase Land - Elm St - 1950	35,600.00
Hurd Ave School Construction - 1950-51	15,000.00
Accepted Streets 1950	82,333.69
Cost of Living Increases	8,000.02
Purchase Water Rights Frankers Pond-1951	1,361.00
Purchase Land-Warion and Union Sta.-1950	10,000.00
Water Extension-Hawkes St - 1946	6,750.00
Water Extension-Hawkes St - 1946	597.03
Mill and Grade Cemetery-1946	7,199.35
School Milk Funds	2,000.00
School Athletic Funds	2,000.00
Excess and Deficiency	258,975.56

11,123.41

Suspended Sewer Assessments
Suspended Sewer Assessment Revenue

245.93
1,622.50

DEPT ACCOUNT

928,000.00

Net Funded or Pixed Debt

Sewer Loans

Fire and Police Station Loans

Water Loans

School Loans

928,000.00

TRUST ACCOUNTS

Trust Funds: Cash and Securities

George Wilson Library Fund

Central K. Japanese Temple Fund

Cemetery Perpetual Care Fund

Post War Rehabilitation Fund

170,091.54

Retirement Fund: Cash and Securities

Amnuty Savings Fund

Pension Fund

Military Service Fund

Expense Fund

117,075.51

2,100.00
131,560.32
1,321.61
170,091.54

79,574.74
7,517.17
57,334.55
2,262.00
87.00
117,075.51

DEFERRED REVENUE

Apportioned Sewer Assessments Not Due

Apportioned Sewer Assessments Revenue:

Due in 1952

1953

1954

1955

1956

1957

1,376.57

258,975.56
1,300.98
2,241.12
187,821.90
789,755.90

433.29
238.95
206.04
208.02
86.16

TOWN OF SAUGUS

Jury List 1961

As compiled by the Board of Selectmen in Accordance with Statute Law of the Commonwealth of Massachusetts. The following names of the Town of Saugus have been prepared to serve on the jury as prescribed by Law:

Abbott, Forrest L.	Retired	Decareau, Walter R.	7-1/2 Jasper St.	Laborer
Addison, Alexander S.	Sales Eng.	Deffronzo, John E.	12 Bristol St.	Meat Cutter
Adlington, Harold J.	Teacher	Devonshire, Harry F.	7 Park St.	Model Maker
Aholderbach, Karl Jr.	Motor Winder	Diers, Henry M.	10 Vermont Ave.	Electric welder
Alexander, Allick P.	Plasterer	Dix, Herbert L.	5 Avon St.	Retired
Alexy, Florence L.	Housewife	Dolaser, James V.	282 Lincoln Ave.	Machinist
Amery, Edward J.	Gen. Elec.	Donovan, William T.	22 Elaine Ave.	Mason
Amdon, Herbert M.	Machinist	Dorman, Isabel	119 Winter St.	Housewife
Anderson, Arthur	Foreman	Dorman, William	119 Winter St.	Auto mechanic
Anderson, Carl V.	Salesman	Dow, Roland A.	34 Lake Cir.	Mechanic
Akins, Russell W.	Clerk	Drewniany, Frank J.	1 Wakefield Ave.	Elec. Eng.
Babcock, Charles R.	Retired	Driscoll, Stephen R.	33 Johnson St.	Retired
Badger, Walter M.	Purch. Agent	Durgin, George H.	41 Main St.	Manager
Bamford, Harry W.	Prop. Pool Room	Dyer, Harold W.	23 Prospect St.	Retired
Berry, Gordon T.	Electrician	Edgecomb, Stanley	12 Aberdeen Ave.	Ref. Eng.
Berry, Forrest E.	G. E. Co.	Egan, John J.	6 Dighton St.	Retired
Bishop, Ralph S.	G. E.	Emmett, Elmer R.	65 Summer St.	Prod. Supv.
Blaisdell, Carlton W.	G. E.	Enright, Robert J.	11 Pleasant St.	G. E.
Bloom, Nels A.	Machinist	Falasca, Agnes M.	10 Harlow St.	Housewife
Bosworth, Frank C.	Retired	Falasca, Joseph D.	286 Lincoln Ave.	G. E.
Boyle, Bernard J.	Carpenter	Faulkner, Edwin B.	39 Winter St.	Inspector
Brander, Walter T.	Clerk	Favuzza, Frank	39 Wickford St.	Barber
Brundage, James	Retired	Fisher, Joseph G.	22 Dustin St.	G. E.
Brown, Minor C.	Laborer	Fiske, James A.	57 School St.	Retired
Bulter, H. Warren	Druggist	Flanagan, Edward L.	28 Morton Ave.	G. E.
Caffarella, Ida M.	Housewife	Flower, Floyd A.	12 Grandview Ave.	Ladle operator
Champoux, James	Stockman	Forti, Joseph	283 Lincoln Ave.	Foreman
Chisholm, Arthur W.	Designer	Gagne, Edward A.	7 Anawan Ave.	Clerk
Clampa, James J.	Bait dealer	Gagne, Ellen T.	42 Ballard St.	Housewife
Cogliano, Anne C.	Housewife	Giansiracusa, Manuel	22 Harlow St.	Presser
Conrad, J. Walter	Retired	Gibbs, Edward, Jr.	85 Vine St.	C.P.A.
Cook, Charles W.	G. E.	Gibson, Chester P.	11 Birchwood Ave.	Pattern maker
Cook, James W.	Laborer	Gillespie, William H.	124 Adams Ave.	Retired
Corson, Paul	Gen. Mgr.	Grard, Harry A.	3 Taylor St.	Retired
Coulman, Herbert C.	Dispatcher	Goss, Reginald C.	11 Pleasant St.	Retired
Cousens, Earle W.	G. E. Co.	Hanson, David W.	19 Clinton Ave.	Machinist
Craig, David A.	Bookkeeper	Hanson, Walter W.	23 Pearson St.	Toolmaker
Criley, Thomas J.	Watchman	Hart, Helmer D.	30 Henry St.	Electrician
Currier, James W.	Foreman, G. E.	Hennessey, Arthur P.	26 Jasper St.	Engineer

Hatch, Ernest M.	47 Mt. Vernon St.	Cook	Pearson, John	21 Intervale Ave.	Retired
Hayes, Paul J.	16 Birch St.	Insurance	Pedi, Mario J.	14 Seagirt Ave.	Dispatcher
Hobbs, Lewis E.	56 Chestnut St.	Retired	Perry, Mildred U.	24 Lake Dam Rd.	Housewife
Hogle, Hollis E.	49 Water St.	G. E.	Phillbrick, James H.	14 Columbus Ave.	School Master
Janeson, Charles S.	33 Sumner St.	Retired	Phillips, William H. J.	27 Greystone Rd.	Engineer
Janeson, Robert L.	22 Fenton St.	Engineer	Phl, Sture M.	6 Ernest St.	Supv.
Kane, John J.	39 Jackson St.	G. E.	Piwowski, Stanley J.	27 Dustin St.	Engineer
Keller, Frederick W.	43 Atlantic Ave.	G. E.	Poole, Elmer	559 Lincoln Ave.	Clerk
Kennedy, Frank A.	172 Essex St.	Retired	Quarby, George H.	6 Linwood St.	Engineer
Kryzwicki, Joseph	8 Walcott Rd.	Bus. Exec.	Ramsell, Benjamin A.	33 Pleasant St.	Retired
Larson, Carl O.	5 Cliffondale Ave.	Engineer	Riley, Charles E.	25 Madeira St.	Retired
Laskey, George	13 Wilbur Ave.	Foreman	Robinson, Henry R.	94 Denver St.	Retired
Lavene, Joseph	5 Seagirt Ave.	Junk dealer	Rooney, Edward L.	73 Bristow St.	Steamfitter
Lavene, William	5 Seagirt Ave.	Housewife	Russo, John S.	5 Laconta Ave.	Service Station
Leland, William J.	28 Newcomb Ave.	Court officer	Salines, Louis J.	77 Bristow St.	Crane Operator
Levine, Alex	605 Lincoln Ave.	Watchman	Samuels, Robert J.	12 Harlow St.	Draftsman
Little, Guy S.	84 Bristow St.	Junk dealer	Sanford, Earl F.	17 Prospect St.	Maintenance
Losano, Ralph A.	28 Pleasant Pl.	Retired	Sawyer, Carl A.	4 Newhall St.	Inspector
Lynch, George F.	9 Central Pl.	G. E.	Schickling, George	5 Oakwood Ave.	Foreman
McLean, Joseph H.	26 Dustin St.	Retired	Schiorring, Carl H.	106 Broadway	Foreman
Mahn, Frank A.	146 Hesper St.	Meter reader	Scire, Mario A.	12 Ballard St.	Retired
Mar, Gordon C.	30 Lily Pond Ave.	Toolmaker	Shaluck, Howard E.	59 Bristow St.	G. E.
Mason, George H.	6 Clifton Ave.	G. E.	Shm, Gordon A.	23 Birch St.	Engineer
McAdoo, Edwin H.	19 Highland Ave.	Retired	Sparks, Harold J.	2 Birch St.	Chief
McAdoo, Howard P.	7 Foss Ave.	Die setter	Starkey, Arthur E.	2 Hurd Ave.	Retired
McKenney, Edgar A.	28-1/2 Mount Vernon St.	Retired	Sutherland, Norman V.	29 Glen Pk. Ave.	Retired
McIntyre, Henry	6 Johnson Ter.	Retired	Taylor, Walter J.	38 Mt. Vernon St.	Foreman
McWilliam, Alexander	8 Myrtle St.	Retired	Templeman, Foye W.	98 Appleton St.	Laundry Salesman
Merrithew, Ernest C.	15 Clifton Ave.	Retired	Terry, Henry M.	13 Myrtle St.	Retired
Mitchell, Elizabeth M.	36 Clifton Ave.	Retired	Tobey, Irving W.	15 Westland St.	Iron Moulder
Monaco, Joseph F.	20 Wamest Ave.	Retired	Turner, Samuel	595 Lincoln Ave.	Turbine Winder
Moythan, Michael F.	7 Myrtle St.	Housewife	Wakfield, Albert C.	21 Mt. Vernon St.	G. E.
Murray, Marion	75 Lincoln Ave.	Mail Clerk	Vickers, Frederick T.	24 Kenwood Ave.	Florist
Nagle, Frank A.	26 Prospect St.	Foreman G. E.	Wadsworth, Paul F.	87 Walden Pond Ave.	Salesman
Nygard, Oscar O.	10 Dreame St.	Housewife	Walker, Donald	51 Essex St.	Retired
O'Connor, Lawrence R.	85 Main St.	Housewife	Wall, Frank L.	r-500 Central St.	Mech. Eng.
Orff, Ralph E.	60 Western Ave.	Engineer	Wasserscheit, Harvey W.	32 Sumner St.	Clerk
Parker, Pierce R.	36 Jasper St.	Route Salesman	Wentworth, Harry F.	15 Columbus Ave.	Housewife
Parker, Samuel A.	41 Westford St.	Machinist	Westdarp, Doris M.	11 Enory St.	Tel. Cutter
Parrish, Robert W. Jr.	153 Essex St.	Paper Cutter	Widman, George W.	36 Pleasant St.	Plumber
Paulsen, Richard A.	327 Central St.	Retired	Woodward, Harry N.	82 Atlantic Ave.	Machinist
Payne, William	211 Central St.	Retired	Wyatt, George L.	8 Glen St.	Plumber
	50 Clifton Ave.	Retired	Wyatt, Phillip F.	107 Lincoln Ave.	Retired
	18 Juliette Rd.	G. E.	Yanofsky, Israel	45 Intervale Ave.	Manager
	8 Trull Cir.	Retired	Deary, James E.	116 Main St.	G. E.
				44 Lawndale Ave.	

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For Reference

Not to be taken

from this library

AT YOUR SERVICE

For information on:

Call:

At:

AMBULANCE	Police Department	8-0105
Assessments	Assessors	8-2329
Bills & Accounts	Accountant	8-2422
Birth Certificates	Town Clerk	8-2420
Building Permits	Building Department	8-0784
Burial Permits	Health Department	8-2452
Cemetery	Cemetery Department	8-1878
Cemetery Deeds	Cemetery Department	8-2440
Death Certificates	Town Clerk	8-2420
Dentist	Health Department	8-2452
Dog Licenses	Town Clerk	8-2420
Elections	Town Clerk	8-2420
Employment	Town Manager	8-2440
Entertainment Licenses	Town Clerk	8-2420
FIRE	Fire Department	8-0108
Fishing & Hunting Licenses	Town Clerk	8-2420
Fuel Oil Storage	Fire Department	8-0108
Garbage Collection	Health Department	8-2452
Health	Health Department	8-2452
Library	Public Library	8-0530
Licenses	Town Clerk	8-2420
Lights, Streets	Public Works	8-2012
Maps, Official	Public Works	8-2022
Marriage Certificates	Town Clerk	8-2420
Milk Inspection	Health Department	8-2452
Municipal Pensions	Accountant	8-2422
Old Age Assistance	Bureau of Old Age Assistance	8-2551
Ordinances, Town	Town Clerk	8-2420
Planning	Planning Board	8-2422
Plumbing Permits	Building Department	8-0784
POLICE	Police Department	8-0105
Purchasing	Town Manager	8-2440
Retirement	Accountant	8-2422
Rubbish & Ash Collection	Public Works	8-2177
Schools	School Superintendent	8-0775
Sewers	Public Works	8-2177
Street Maintenance	Public Works	8-2177
Tax Assessments	Assessors	8-2329
Tax Collections	Tax Collector	8-2440
Trees	Public Works	8-2177
Veterans' Benefits	Veterans' Department	8-2584
Veterans' Services	Veterans' Department	8-2584
Voting, Registration, etc.	Town Clerk	8-2420
Water	Public Works	8-2177
Weights & Measures	Sealer of Weights & Measures	8-2040
Welfare	Board of Public Welfare	8-2551
Zoning	Inspector of Buildings	8-0784

In the event that service rendered by any Town department is unsatisfactory, if you have any suggestions to make as to its improvement, or any question regarding your Town's government, you will favor those who serve you if you will call:

TOWN MANAGER AT 8-2440